Monadnock Regional School District Annual Report

February 2017



Monadnock Regional School District
Serving the towns of Gilsum, Roxbury, Swanzey, Troy, Fitzwilliam
and Richmond



SAU 93—farm and home of Fayette F. Downing, born September 25, 1856, died December 1, 1925.



Lisa A. Witte – Superintendent of Schools (603) 352-6955 ext. 6951 lwitte@mrsd.org

Jane Fortson – Business Administrator (603) 352–6955 ext. 6956 jfortson@mrsd.org

NOTICE OF NON-DISCRIMINATION

School Administrative Unit No. 93 (Monadnock Regional School District) does not discriminate in their educational programs, activities or employment practices on the basis of race, color, national origin, age sex, sexual orientation, religion, pregnancy, marital status, physical or mental disability, or any other protected characteristic under state or federal law, under the provisions of Title VII of the Civil Rights Act of 1964, as amended; Title VI and Title IV of the Civil Rights Act of 1964; the Age Discrimination in Employment Act of 1976; the Equal Pay Act of 1964; the Civil Rights Act of 1966; the Rehabilitation Act of 1973; including Section 504; the Older Workers' Benefit Protection Act; the New Hampshire Law Against Discrimination, RSA 354–A; Title IX of the Education Amendments of 1972; the Education Act of 1990; the Americans with Disabilities Act of 1990; and any other federal or state human rights laws. Any persons having inquiries concerning School Administrative Unit No. 93's policies of compliance may contact.

Jeremy Rathbun-Interim Director of Curriculum, Instruction and Assessment, Title I and Homeless Coordinator (603) 352-6955 ext. 6959 jrathbun@mrsd.org

Cathy Woods - Director of Student Services (603) 352-6955 ext. 6967 cwoods@mrsd.org

SAU #93 600 Old Homestead Highway Swanzey, NH 03446 (603) 352-6955 FAX (603) 358-6708 School Administrative Unit No. 93 will provide a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988 and its implementing regulations.

Revised—February 2017

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An expanded version of the Annual Report will be posted on the website.

See www.mrsd.org for district and school news, policies and calendar of events

Monadnock Regional's Audit Report will be made available on the MRSD website when released by the auditors. www.mrsd.org

Our Mission

The Monadnock Regional School District is a combined community of learners, education professionals & support staff, volunteers, businesses & civic organizations, tax-payers, and families who represent the towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey, and Troy.

We embrace our shared responsibility to guide students to become active citizens who are both empowered and inspired to contribute to the future of their community.

Therefore, we collaborate not just to teach, but also to engage and educate every student in our district in an environment that is challenging, caring, and safe, while fostering life-long learning.

Our Vision

Our vision is to be a model of leadership and collaboration, committing to serve our community of learners through.

- Active Stewardship of social, emotional, physical, and intellectual growth & well-being
- Unfailing Integrity that encourages positive communication, respectful relationships, and moral courage in a diverse environment
- *Perpetual Innovation* by continuously reviewing and updating our programs, technologies, and instructional practices to inspire complex thinking and creative problem solving.





School Board Members		Term Expires
Michael Blair-Chair	Swanzey	2017
James Carnie	Richmond	2017
Robert Colbert	Swanzey	2017
Cheryl McDaniel-Thomas	Swanzey	2017
Bob Mitchell	Swanzey	2018
Nicholas Mosher	Roxbury	2018
Scott Peters	Troy	2018
Phyllis Peterson	Fitzwilliam	2018
Eric Stanley	Swanzey	2019
Lisa Steadman, Vice Chair	Troy	2017
Elizabeth Tatro	Swanzey	2017
Karen Wheeler	Gilsum	2019
Winston Wright	Fitzwilliam	2017
Budget Committee Members		Term Expires
Wayne Lechlider, Chair	Swanzey	Term Expires 2017
	Swanzey Swanzey	
Wayne Lechlider, Chair	v	2017
Wayne Lechlider, Chair Bonnie Black	Swanzey	2017
Wayne Lechlider, Chair Bonnie Black Brain Bohannon	Swanzey Swanzey	2017 2017 2017
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman	Swanzey Swanzey Swanzey	2017 2017 2017 2018
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough	Swanzey Swanzey Swanzey Swanzey	2017 2017 2017 2018 2018
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins	Swanzey Swanzey Swanzey Troy	2017 2017 2017 2018 2018 2018
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins Wayne LaCoste	Swanzey Swanzey Swanzey Troy Swanzey	2017 2017 2017 2018 2018 2018 2017
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins Wayne LaCoste Wendy Martel	Swanzey Swanzey Swanzey Troy Swanzey Fitzwilliam	2017 2017 2017 2018 2018 2018 2017 2018
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins Wayne LaCoste Wendy Martel Tom Matson	Swanzey Swanzey Swanzey Troy Swanzey Fitzwilliam Troy	2017 2017 2017 2018 2018 2018 2017 2018 2017
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins Wayne LaCoste Wendy Martel Tom Matson Neil Moriarty	Swanzey Swanzey Swanzey Troy Swanzey Fitzwilliam Troy Richmond	2017 2017 2017 2018 2018 2018 2017 2018 2017
Wayne Lechlider, Chair Bonnie Black Brain Bohannon Dan Coffman Kristen Goodenough Adam Hopkins Wayne LaCoste Wendy Martel Tom Matson Neil Moriarty Thomas Parker	Swanzey Swanzey Swanzey Troy Swanzey Fitzwilliam Troy Richmond Fitzwilliam	2017 2017 2017 2018 2018 2018 2017 2018 2017 2017

School Administrative Unit #93 Administration

Lisa A. Witte, Superintendent of Schools

Jane Fortson, Business Administrator

Jeremy Rathbun, Interim Director of Curriculum,

Instruction & Assessment/Title I

Cathy Woods, Director of Student Services

David LaPointe, Facilities & Project Director

Neal Richardson, Director of Technology

Thomas Walsh, Nutrition Services Director

School Administrative Unit #93 Support Staff

Lillian Sutton, Admin. Asst. to the Superintendent

Carmelina Nims, Admin. Asst. to the Director of

Curriculum, Instruction & Assessment

Ann Deturris, Admin. Asst. to Director of Student

Services

Wendy Brown, Payroll

Linda Heath, Medicaid, AESOP & Veritime Coordinator

Dayle Nelson, Personnel Coordinator

Norita Pacanza, Accounts Payable Coordinator

Cheryl Wagner, Admin. Asst. Nutritional Services

Kathryn Schnyer, Receptionist

District Personnel

Darlene Ayotte, ACES 93 Program Director

Tony Breen, Buildings and Grounds Manager

Chris Czifrik, District Network Manager

Frank DeTurris, School Security Officer

Sherry Page, Data Collection Support Specialist

Doug Robbitts, Technology Support

Barbara Flyntz-Bradley, Help Desk/Tech Support

Colin Fortson, Technology Support

MRSD Officers

Bill Hutwelker—Moderator

Nancy Carlson—Treasurer

Michelle Cloutier—District Clerk

Laura Aivaliotis—Recording Secretary

Deputy Clerks

Jane Wright—Fitzwilliam

Karen Hayes—Gilsum

Annette Tokunaga-Richmond

Robin Buffum—Roxbury

Prudence Fraser—Swanzey

Keith Fraser—Swanzey

Barbara Guelcher—Troy

Lillian Sutton—SAU 93

Kathryn Schnyer—SAU 93

District Certified Personnel

Natalia Rogova, ESOL Teacher,

School Psychologists

Donna Borynack

Charlotte Duval

Speech Pathologists

Pamela O'Connor

Rachelle Hall

Beth Tom

Occupational Therapy

Diane Harty

Kris Kleine

Nurses

Amy Adams

Troy

Jody Bates

Gilsum

Carrie Frederiksen

Mount Caesar

Richelle Greer

Cutler

Lynne Rumba

Emerson

Shannon Tarbox

MRMHS

Administrative Assistants

Diane Lepisto

MRMHS

Sharon Duquette

MRMHS

Amy Fisk

Mount Caesar

Lisa Fisk

Cutler

Donise LaRoche

Gilsum

Patricia Poole

Emerson

Sandy Smith

Troy

Heidi Grotton

MRMHS

Karin Willson

MRMHS

Melissa Alexander

MRMHS

Sharon Arnone

Title I (G)

Title I Support Staff

Sara Baillie (G)

Beth Carter (G)

Donna Dick (G)

Abigail Gerrish (G)

Ashley Kennedy (G)

Kevin Royce (G)

Jessica Rowe (G)

(G) = Grant Funded

Custodial Personnel

Dennis LaPointe

Troy

Elliott Gilson

MRMHS

Greg Gilson

MRMHS

Richard Hoffman

Cutler

Lawrence Jackson

Gilsum

Matthew Kenyon

Mount Caesar

Charles Martin

Emerson

Mark Paquette

MRMHS

Carrie Peets

MRMHS

Jonathan Scott

MRMHS

Dennis Shackett

Emerson

Rana Shaw

Cutler

. . . .

MRMHS

John Silander

MRMHS/SAU

Floyd Willis Charles Brackett

Troy

Tyler LaRock

MRMHS

Ron Ollikkala

Mount Caesar

Maintenance Personnel

William Dragoon

Robert Goodrich - Electrician

Dennis Weston

Michael Thieme - Plumber



SUPERINTENDENT'S ANNUAL REPORT, 2016

Lisa A. Witte, C.A.G.S.

As I reflect back over the past year and look forward to what is to come, I am inspired. The pride, enthusiasm and optimism I sensed back when I first became your Superintendent has not only endured, it has expanded – exponentially, from my perspective. Evidence in support of this includes the development and approval of a Mission and Vision for the District, a key benchmark in the development of a new Strategic Plan.

Our Mission

The Monadnock Regional School District is a combined community of learners, education professionals & support staff, volunteers, businesses & civic organizations, tax-payers, and families who represent the towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey, and Troy.

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- *Perpetual Innovation* by continuously reviewing and updating our programs, technologies, and instructional practices to inspire complex thinking and creative problem solving

The next phase of the Strategic Planning process is underway, with committed community members working to gather input and feedback to drive the development of Goals and Objectives that support our Mission and Vision. Any and all community members are welcome and encouraged to participate in the process, either by attending meetings or simply by reaching out and providing suggestions and input.

Other exciting happenings include.

- The District has implemented Envisons Math across the District in grades K-8 to provide a consistent mathematics foundation at all grade levels and support students' ability to access higher level math courses upon entering high school.
- We continue to develop and implement our district-wide Literacy Plan focused on Balanced Literacy. Balanced Literacy incorporates our ongoing work with Keys to Literacy in a framework that also includes Guided Reading, Independent Reading, Word Work and Writing.
- The District continues to focus on improving Mathematics and Reading instruction PK-12 through high-quality, job-embedded coaching opportunities.
- We have begun to explore systematic structures for implementing STEAM education across the District, building off of the foundation the Gilsum STEAM academy has established.
- Renovations at Mt. Caesar are underway, with the first two years of the project having been approved through warrant articles in 2015 and 2016.
- The District continues to ensure the sustainability of the ACES 93 Before and After School Programs.
- We have continued to develop and expand our Chromebook initiative. Currently, all students in grades 6 to 12 have a personal Chromebook, and carts for classroom use are being rolled out in schools across the district.

There is no doubt that, as a community, Monadnock cares deeply for its children and is dedicated to providing outstanding educational opportunities. Over time, the District has been responsible in balancing the financial impact on taxpayers while maintaining programs and services. Since 2011/12, the District has reduced costs and staff as enrollment has decreased (Figures 1 and 2). We have adjusted staffing levels in response to identified student needs and to ensure equitable access to all services and programs, and we continue to evaluate our service delivery model for effectiveness with regards to student growth and cost. We continue to dedicate resources for renovations at Mt. Caesar Elementary School and school safety throughout the district. Yet our District, like many others, is faced with higher insurance costs, increased retirement contributions, declining enrollment, and reduced state funding. In the midst of this, we have had a dramatic change in leadership at both the state and national level.

Figure 1

	2011/12	2012/13	2013/14	2014/15	2015/16	2011/12 - 2015/16
Approved Budget	\$33,828,000.00	\$32,500,000.00	\$32,409,110.00	\$31,710,655.00	\$31,539,000.00	-6.8%

Figure 2

	2011/12	2012/13	2013/14	2014/15	2015/16	2011/12 - 2015/16
Total Student Population	1909	1838	1752	1726	1700	-10.9%
Total Staff Population	362	316	286	288	287	-20.7%

All of these factors have made the development of the 2017–18 particularly challenging. It is certainly apparent that now, more than ever, it is imperative that as a community we ensure that our collective concerns are heard by those

who have the ability to initiate change. Your voice matters! I encourage you to visit our <u>Legislative News</u> website to learn more about what's happening in Concord and how you can provide input.

Thank you for the opportunity to serve as your Superintendent of Schools – it is an absolute privilege to be a part of the Monadnock community, and I look forward to continuing to learn and grow together.

Scan for Legislative News

Sincerely,

Lisa A. Witte

Superintendent of Schools

butilt

https://www.mrsd.org/domain/495



Interim Director of Curriculum, Instruction and Assessment,
Title I and Homelessness Coordinator.
Jeremy Rathbun

Each year on the first day back for teachers, we gather in the auditorium of Monadnock Regional Middle-High School as a full faculty and staff to prepare for the work that lies ahead. This is a time to welcome new and old staff, to recognize the accomplishments and dedication of each other, and to inspire the whole group to work together in order to promote positive culture and students achievement. In my opening remarks as the Interim Director of Curriculum, Instruction, and Assessment, I challenged everyone to think about this being a year of growth rather than the typical year of change. With growth, we learn from what has worked in the past and can take the steps needed to improve upon those successes. With that in mind, we are fully involved with examining our curriculum, instructional practices, and assessment.

Curriculum

Following the MRSD Curriculum/Program Review Schedule, we have multiple curriculum teams in various stages of their curriculum cycle.

Review and Research – The English/Language Arts, Guidance, and Social Studies teams are in the Review and Research phase of the curriculum cycle. These teams are reviewing our current practices to understand which of these are working and which that may need to be adjusted to better serve our student population. They are also researching laws and regulations relating to the curriculum, new and innovative curriculum ideas, and successful programs at other school and organizations. Of note, the Literacy Team is also developing an updated Literacy Plan to be presented to the School Board Education Committee in July.

Writing - The Science team is in the second phase of the curriculum cycle. They meet consistently to align our current curriculum to the newly adopted NH Science Standards, which closely follow the Next-Gen Science Standards (NGSS). This team has also been tasked with looking for opportunities to include STEAM related curriculum into the current curriculum.

Implementation – The Math team is in implementation phase of the curriculum cycle. This team, after much research and feedback from parents and teachers, adopted the Envisions Math series for grades K-8. Our teachers have worked diligently to learn and adopt this new series. Implementation has been smooth across the grades with continued support and professional development (PD) opportunities.

Instruction

As it is with students, so it is with educators that review and reflection are powerful tools to promote growth, whether it be academic, or otherwise. Through this reflection we have the opportunity to identify strengths and weaknesses, challenge long held beliefs about our own practice, and identify those areas that we want to learn more about. Educators are asked each year as part of their Professional Development Plan to set goals and to reflect on their practice. As a district, we also need to set goals and reflect on our collective instructional practices. I have begun this work by getting into classrooms and talking to the teachers about the art of education and the practices of our district. What I found is that everyone wants the same thing, support and on the job professional development on best practices in the classroom. This work did not start with me but I intend to continue and expand on what has worked in previous years. To that end, I continue to use our Federal Grants funds (Title IIA- a grant federally mandated to be used for professional development) in order to provide high quality professional development in our schools. This PD has included bringing consultants and trainers to present on our district PD Days as well as having them on-site in our schools to work in classrooms with teachers. To date, we have had experts in the fields of literacy, science, math, and behavior work with our teachers.

Assessment

When asked to define assessment, I am willing to guess that most people are instantly brought back to the multiple choice, end of chapter tests that they took in school. While these types of tests are certainly one type of assessment (we call them "summative") it is important to understand that a whole other category of assessment (formative) is happening day to day in the school. Essentially, summative assessments tell us what students know at a predetermined time and can be compared to a benchmark or expectation; formative assessment is used continuously to gauge student understanding to inform and guide instruction. Both are necessary tools used in all classrooms in order to best instruct our students.

This year, we are working to review and revise what we are currently using for assessment and how we use those results. We have worked with the School Board Education Committee to develop a scheduled report out on different types of assessments throughout the year. Included in these report outs are high stakes tests such as the Smarter Balanced Assessment Consortium(SBAC) test that 3rd-8th grade take each year, SAT tests for 11th grade, and various district wide assessments such as STAR Reading, STAR Math, and Fountas and Pinnell Benchmarks. This data will not only allow us to compare where we are against benchmarks such as NH State and national data but will also inform our instructional practices.

Benjamin Franklin said, "Without continual growth and progress, such words as improvement, achievement, and success have no meaning." It is my belief that as we work together to promote growth and progress for our educators as well as our students in the Monadnock Regional School District, we will witness exponential improvement, achievement, and success for each child.

I welcome feedback and conversation for the community. Please feel free to email me (<u>jrathbun@mrsd.org</u>) if you would like to meet or if you have any questions.

Respectfully Submitted,

Jeremy Rathbun

Interim Director of Curriculum, Instruction, and Assessment



Director of Student Services
Catherine Woods

What is Special Education?

Although we now take it for granted that students with disabilities are allowed to attend public schools, it was only in 1975 that it became law. The Education of all Handicapped Children Act of 1975 was the first legislation to protect the educational rights of students with disabilities. This law was later amended to become the Individuals with Disabilities Education Act (IDEA), which is how we know it today. Although the law's name changed and new provisions have since been added, its overall purpose remains the same; IDEA guarantees educational rights to all students with disabilities and makes it illegal for school districts to refuse to educate a student based on a student's disability. The primary purpose of IDEA is to protect the rights of children with disabilities and to ensure that students with disabilities have equal access to educational opportunities. IDEA ensures students with disabilities have access to a free and appropriate public education (FAPE), just like all other children. Schools are required to provide special education in the least restrictive environment. That means schools must teach students with disabilities in general education classroom whenever possible.

More than 6 million children with disabilities receive special education and related services in our schools each year. MRSD currently serves 331 students on IEPs.

The original legislation, Education of Handicapped Children Act of 1975, promised to fund special education at 40%. In the FY16 Federal Budget, \$11.7 billion was budgeted to maintain the Federal contribution toward meeting the excess cost of special education at approximately 16 percent of the national average per pupil expenditure and provide an estimated average of \$1,768 per student for about 6.6 million children ages 3 through 21.

Not every child with learning and attention issues qualifies for special education services under IDEA. To be eligible for special education services, students must be determined to have an educational disability, that disability must have an adverse effect on learning, and therefore require specialized instruction.

How Does IDEA Define "Disability"?

Under IDEA, there are 14 categories under which a student is eligible to receive the protections and services promised in the law. They are.

1.	Autism	MRSD - 30 students
2.	Deaf-Blindness	MRSD – 0
3.	Deafness	MRSD – O
4.	Emotional Disturbance	MRSD - 34 students
5.	Hearing Impairment	MRSD - 1 student
6.	Intellectual Disability*	MRSD - 9 students
7.	Orthopedic Impairment	MRSD - O
8.	Specific Learning Disability	MRSD - 110 students
9.	Speech or Language Impairment	MRSD – 59 students
10	. Traumatic Brain Injury	MRSD - 2 students
11	. Visual Impairment	MRSD - 0
12	Multiple Disabilities	MRSD - 9 students
13.	Other Health Impairments	MRSD - 40 students

14. Developmentally Delayed (ages 3–10) MRSD – 37 students

This year, MRSD has been under Compliance Review by the DOE Bureau of Special Education. The DOE team arrives generally about once every six weeks to review student files to ensure that MRSD's practices are in meeting with the NH Special Education Regulations. In addition, the district has been found to be a district in need of substantial intervention in three areas; timeliness of evaluations, preschool transitions, and post-secondary transitions. As a result, the District has submitted to the NH DOE a sustainability plan that includes a full review of policies pertaining to students with disabilities, writing a procedure manual for district special educators to follow to ensure compliance with NH Special Education Regulations, and providing professional development for the special education department to ensure the procedure manual is followed and that compliance is met in all areas of special education regulations.

I have found MRSD students with disabilities are learning alongside their typically-developing peers and receiving special education and related services to support their learning needs. Students are making academic

^{*} Intellectual disability has also been referred to as "Mental Retardation" (MR) in the past, and this term and its acronym may be used colloquially or in older documentation. It is not, however, a currently accepted practice to refer to individuals with intellectual disabilities as mentally retarded.

and social progress alongside their peers. Most students with disabilities and on IEPs are in the general education classrooms, participating in the core instruction with support from special education staff and/or specialists such as Speech Language Pathologists or Occupational Therapists. The newly formed resource rooms at Mt. Caesar, Cutler, and Emerson are providing services for students allowing these students with more significant learning needs to remain in our district and make academic and social progress both in the resource room setting and the general education setting, again with the support of special education staff and specialists. I am very impressed with every staff member's commitment to the district and its children. The staff demonstrate their dedication daily, and with enthusiasm.

For those students who are new to our country and learning English as a Second Language, Natalya Rogova provides services within the student's home school. Currently, 22 students, representing 12 languages, are receiving services to assist them in learning English.

I continue to investigate the district's policies and procedures for Section 504, along with ways in which services to students with disabilities and English Language Learners can be provided in an efficient manner. The sustainability plan for special education will be completed during Summer 2017. After that, the goal will be ensuring the changes made continue as typical practice of the MRSD.

Respectfully submitted,

Catherine Woods

Director of Student Services



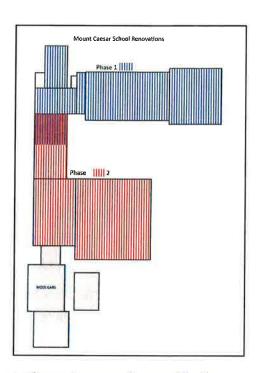
MRSD BUSINESS OFFICE

Jane Fortson, CPA, Business Administrator



Facilities Report

David Lapointe, Facilities and Project Manager

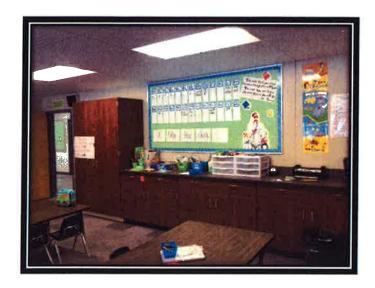


The Facilities division of the District, headed up by David LaPointe continues to move forward in its efforts to upgrade the District's buildings. The first year of renovations to the Mt. Caesar Elementary School are complete. Those renovations included asbestos removal, wiring upgrades, electrical upgrades, and mechanical upgrades to improve indoor air quality and the boiler replacement with the heating fuel switching from oil to a much cleaner and more efficient propane. The second year of work, approved last March by the voters, is scheduled for the summer of 2017. This work will be similar to the first year of work, except for the boiler. This work will complete the renovations to the main part of the building. This work will be completed during the summer break.

Going forward the focus will be on the temporary wooden structures known as "the modulars." The School Board and the Budget Committee have both voiced their support for this much needed renovation. If approved in March, the work would be scheduled to be performed during the summer of 2018. In addition to the Mt. Caesar warrant, a second warrant is being presented for voters to decide on that includes the installation of new boilers and boiler room upgrades in the Emerson Elementary School. This will be accompanied by work in both Mt. Caesar and the High School to continue the asbestos flooring removal.



The District continues to see savings in the fuel and electric areas of the budget at the Middle/High School as a result of the renovations done in previous years. The Facilities division continues to upgrade and maintain our campuses throughout the district taking pride in the appearance and cleanliness of the buildings and grounds.







Monadnock Regional Middle High School Linda Kalloger, Principal

Monadnock Regional Middle/High School has had another successful year. We continue to strive to provide a quality education for all of our students. We have worked collaboratively with staff, students and the community to support our Mission and Vision statements.

This past summer our school was buzzing with excitement. We housed the ACES Program here and also offered a summer school program. We also held our second annual Boot Camp for Juniors. Boot Camp for Juniors proved to be a successful and worthwhile program for our students. We also had a series of meetings to plan a District-wide Homecoming. The entire District participated this year with a spirit week in each of the schools and Homecoming 2016 T-shirts for all District employees. The weekend started out with an Alumni Barbeque. The next day there was a parade, a day of festivities, the Homecoming game and then fireworks.

We continue to run our Husky Pride Program in partnership with Fenton Family Dealership. Last year, a lucky senior won the car. Students continue to earn tickets by attaining good grades, participating in acts of kindness, and being active in extra- curricular activities.

Last fall, we hosted the Cheshire Career Advisory Board breakfast. The event was attended by staff, local business leaders, board members and administrators. Many innovative ideas were discussed. We continue to send approximately 75 students to the Cheshire Career Center. We are working on a program to bring local business leaders into our school to educate students on future career possibilities. The purchase of the CNC machine will provide students needed expertise to create high precision products, which is what manufacturing companies are looking for in their workforces.

Our Running Start classes are well attended and provide opportunities for students to earn credit at River Valley Community College. We are continuing our work on NEASC. This year we have been voting on reports for the various Standards. The visit will take place in September 2017. Our Evening Division classes are well attended, and students are making great progress towards graduation.

The Wellness Focus Group has provided many wonderful and informative programs to our students this year. They work tirelessly to promote good health and well-being of all staff and students.

Our school, under the leadership of Mrs. Lori Streeter, partnered with Mt Caesar School during French Week. Students participated in daily activities which included a French speaker, French cuisine, French music, a scavenger hunt and a Mardi Gras parade. French class students also visited elementary students at Mount Caesar. Next year we hope to expand the activities to include all of the elementary schools in the district.

Last spring our school participated in a school-wide interdisciplinary project that coincided with our play, Mary Poppins. We will be continuing that tradition with this year's performance of High School Musical. Monadnock Reads 2016 was another successful reading experience this summer. The theme was SPACE, and high school students read The Martian, and middle school students read Cosmic. This common reading experience lent itself to a discussion, interdisciplinary, and writing opportunities for all students. The Senior Projects were incredible this year, and once again our seniors made us all proud. The Senior Project also affords an opportunity to pull in many members of the community to mentor our students.

The Division Leaders have been busy this year meeting with Divisions and facilitating the PLC meetings. They continue to be an integral force in helping to move our school forward in the areas of STEAM, interdisciplinary connections, rigor, and relevance. We continue to run a successful Evening Division, and students have shown much success in this program. The SMART Program was completely re-vamped this year and students are showing many academic gains.

Our Huskies finished off a solid sports season. Both Varsity Boys Football and Varsity Girls Field Hockey made it to playoffs/semi-finals. The football team won the State Sportsmanship Award. The Boys' Soccer Team also made the playoffs, and Cross Country competed well throughout the season placing well in all of their meets. The Boys Cross Country Team won the D3 State Championship.

In honor of Veterans Day in November, we were delighted to welcome Troy resident and Veteran, Mr. Bob Hall to our school. Mr. Hall is one of 15 surviving sailors out of 175 men who served on a submarine during WW II. He brought his mini museum to us and students went with their teachers to the Discovery Center to hear Bob's incredible story.

The Special Olympics Team competed in a State Bowling Tournament last fall. All were successful, and we are extremely proud of their efforts!

Our Middle School students have been busy working on interdisciplinary projects. They all participated in Red Ribbon Week and had a poster contest. We have been fortunate enough to have students that participated in the Play 60 program at Cutler here at the Middle School and they have brought their enthusiasm for the extension of the program. Fuel Up to Play 60 to the Middle School this year. Fuel Up to Play is a program that was started by the NFL to promote a more healthy & active lifestyle for our youth. Their efforts with the two programs have yielded a grant that we are going to use to build raised garden beds and a fitness course. Additionally, a group of teachers started a student recognition group last year, and have continued their efforts this year, the group plans and organizes quarterly assemblies to honor the fantastic achievements of all our students in the middle

school. We had tremendous success with our step up day last year and are looking to build on those and make the Step up day even more spectacular this year.

We have been involved in many community activities such as Helping Hands, support of Homeless Week, food pantry donations and cards for soldiers. Our Key Club sponsors a blood drive every year and this year we also created a Diversity Alliance club.

In summary, we will continue to move forward by supporting change and focusing on continuous improvement in all areas.

Respectfully submitted,

Linda Kalloger Principal MONADNOCK REGIONAL MIDDLE HIGH SCHOOL ANNUAL REPORT











Dr. George S. Emerson School, Fitzwilliam, NH Troy Elementary School, Troy, NH Dr. Kevin Stone, Principal

The 2016-17 school year has been a productive one for students at staff at Emerson and Troy. At Emerson, we welcomed about 25 new students increasing our enrollment to 180; with enrollment in Troy remaining steady at 154.

Student Learning and Achievement

Emerson has welcomed two new resource rooms, who have been identified as the NEST (Nurturing Educational ...) to support students throughout the district. These resource rooms continue to develop so as to appropriately respond to the needs of the students; increasing their success and achievement in the classroom setting. Students in both communities have been introduced to *The Seven Habits for Healthy Students*, developed from *The Leader in Me* Program. This program is aligned with outstanding content and concepts that are practiced by global education thought leaders. It provides students with a logical, sequential and balanced process to support the positive behaviors expected in school. *The Leader in Me* Program is also aligned to state academic standards. The program teaches students the skills required for academic success in any setting. Skills include critical thinking, goal setting, listening and speaking, self-directed learning, presentation making, and the ability to work in groups. Over the course of this year, students will be exposed to the follow habits.

Habit 1: Be Proactive You are in charge!

Habit 2: Begin With the End in Mind Have a Plan!

Habit 3. Put First Things First Work First, Then Play

Habit 4. Think Win–Win Everyone Can Win

Habit 5. Seek to Understand, Then to be Understood Listen Before You Talk

Habit 6: Synergize Together is Better
Habit 7: Sharpen the Saw Balance Feels Best



In conjunction with this leadership model, students are working closely with the guidance department learning about their emotions through the *Zones of Regulation* program. "The Zones is a systematic, cognitive behavior approach used to teach self-regulation by categorizing all the different ways we feel and states of alertness we experience into four concrete zones. The Zones curriculum provides strategies to teach students to become more aware of and independent in controlling their emotions and impulses, managing their sensory needs, and improving their ability to problem solve conflicts.

By addressing underlying deficits in emotional and sensory regulation, executive functions, and social cognition, the curriculum is designed to help move students toward independent regulation. The Zones of Regulation incorporates Social Thinking® (www.socialthinking.com) concepts and numerous visuals to teach students to identify their feelings/level of alertness, understand how their behavior impacts those around them, and learn what tools they can use to manage their feelings and states." (http://www.zonesofregulation.com/index.html).

Teachers at Emerson and Troy have also embraced the new EnVisions Mathematics program. They have incorporated their work with Math Coach, Rob Lukasiak, to strengthen their mathematical instruction and query. Students are being challenged daily with higher level thinking strategies and progress is being realized! It is exciting to see the mathematical activity taking place on a daily basis!

Response to Intervention (RtI) continues to be the intervention focus for the learning Communities of Emerson and Troy. School level assessment data support drives the instruction that is provided to all students. Professional Learning Communities (PLC's) meet regularly to track student progress. These teaching teams examine the available data to appropriately identify students for remediation and/or intervention. Small groups, whole group, and individualized instruction is constantly being evaluated and modified to meet student performance levels. Emerson and Troy Schools continue to be identified as Title I schools; allowing any student to receive Title I instructional support in the areas of literacy and mathematics.

Sixth-grade students in Troy participated in drawing contests, sponsored by the New Hampshire Water Pollution Control Association, and were honored to be first, second, third place winners. Several other students received honorable mention for their designs. Reproductions of their work were displayed in various venues in the Keene Community.

Each month, in both school communities, students are recognized for their hard work and accomplishments at an "All School Assembly". In addition, these assemblies provide students with a school-wide connection to various areas of the curriculum, in a purposeful and fun way. Students are provided with opportunities to make social-emotional connections to other students and grade levels as well. These opportunities often provide a consistent connection between what is learned in the classroom and its application at lunch, on their bus ride, or during Art, Music, and Phys. Ed.

As a result of the team efforts of the professional community in Troy, students' achievement has increased. Current data results from the *Smarter Balance Assessments* indicate that 59.75% of students in Troy achieved a proficient level in English–Language Arts; scoring above the District Average. Similarly, in Mathematics, Troy students scored 63.25% proficient; remarkably higher than the state's average of 50.5%. Emerson also has made gains and constantly looks to improve the educational programs that are provided to students.

Lifelong Learning

"Those people who develop the ability to continuously acquire new and better forms of knowledge that they can apply to their work and to their lives will be the movers and shakers in our society for the indefinite future." - Brian Tracey

Education continues to grow and develop. Educational research constantly identifies new "best practice" informing educators of innovative strategies and methods to improve the instruction they are able to provide to students. Teachers at Emerson and Troy embrace this knowledge and actively seek it out; resulting in several staff teachers receiving their Master's Degrees during the Spring of 2016; with several others participating in various courses in other local colleges and universities toward various graduate degrees.

Community Awareness

Troy Elementary and Emerson Elementary recognize the importance of community support and work to welcome their respective communities into our schools. Activities such as Open House, Harvest Nights, Halloween Parades, Turkey Trots, Holiday Luncheons, Holiday Sing-A-Longs, Family Math Game Nights, National Reading Day Evening Events, Parent-Teacher Conferences, food collection drives supporting various organizations, Jump Rope for the Heart, Grandparent Luncheons and New Hampshire Dance Institute Residencies are all examples of activities that are well received in each school community.

Due to Community Assistance, several "Walk to School" events took place at both locations, promoting wellness for students and their families. Students are also fortunate to have *Cheshire Smiles*, who provide free dental screenings and cleanings as well as the *Lion's Club* who provided eye screenings.

In addition, Parent-Teacher Groups at Emerson and Troy play an important role in the culture of our schools, by supporting activities like National Reading Day, Carnival Day, Movie Nights, and the holiday store. It sponsors Scholastic Book Fairs providing students with opportunities to purchase books at low costs.

Last year, Emerson Elementary School partnered with the *America Reads* Program; and fortunately, Troy has followed suit! In American reads, senior volunteers partner with classroom teachers on a weekly basis. Volunteers are welcomed into the classroom each week to assist aspiring readers as they grow and develop. Volunteers assist teachers to build reading skills through the use of games, or simply reading aloud with students. Teachers and student alike look forward to this weekly event!



In closing, the School Communities of Emerson and Troy promote the academic, social, and emotional wellness of all students. Several wonderful initiatives are underway to positively impact student learning and awareness as we prepare our students to embrace their future.

Respectfully Submitted,

Dr. Kevin Stone

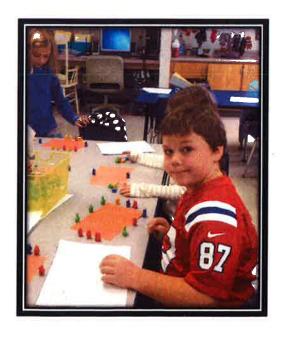
Principal

Dr. George S. Emerson School, Fitzwilliam, NH

Troy Elementary School, Troy, NH











Mt. Caesar Elementary School, Swanzey NH
Melissa Suarez, Principal

Starting the school year with the first phase of our building project complete has inspired rejuvenation at Mt. Caesar. Just walk the halls and peer into our brightly painted classrooms, and you can see an immediate difference. The first phase of the building project included renovations in ten classrooms, two bathrooms, the hallway, and our cafeteria. Improvements were made to wiring, electrical, air quality, windows and case work. We are enthusiastic about our future building updates and renovations that will improve the health, safety, and quality of education for our students.

Going along with our three school-wide expectations. Be Kind, Be Safe, and Be a Good Worker, we kicked off the school year with a month long drumming residency with Youth Beatz, a musical enrichment program designed to inspire teamwork, creativity, self-confidence, responsibility, and musical expression. Students in grades kindergarten through second grade had weekly drumming lessons and a culminating performance in the high school auditorium. The beginning of the year also included a roll out of our school wide expectations. Staff and students modeled appropriate behavior in four main areas of our building. In each area, staff showed students what being kind, being safe, and being a good worker looked like. Students practiced the appropriate behavior, and some of them were even used as models to teach the kindergarten students. To further encourage and help students follow our school-wide expectations, students are able to earn MTC Bee cards for following our expectations. All staff members are encouraged to hand out MTC Bee cards when they see students following the school wide expectations. When students earn a MTC Bee card they enter it into a drawing to have lunch with the principal, Mrs. Suarez. As the year moves on, students and staff will introduce additional school-wide initiatives such as spirit days, food drives, random acts of kindness, and other monthly activities. In collaboration with the bus company, we have initiated awarding Bus Bucks when students are observed to be following the safety rules on the bus. These types of activities have really helped to improve our school community and culture.

Teacher professional development continues to be a key strategy in improving student learning. This year our elementary and middle school teachers have implemented a new math program, enVisions, so much of the professional development has been in this area. Teachers continue to receive coaching and support, through our literacy coach, Janie Desbiens, as we calibrate our reading practices and approaches. Some of the other workshops that our staff has attended include training on behavior management, encouraging the reluctant learner, special education law, project–based learning, and STEM.



Our partnerships with local groups and organizations continue to grow. Keene Lions Club and Project Kidsight screened one hundred and sixty-one students in grades preschool, kindergarten, and first grade. Of those screened, sixteen students were referred for follow-up vision testing. This is our second year participating in this program. Cheshire Smiles, a school-based dental program that provides screenings and classroom education to all students in preschool through third grade, partnered with Mt. Caesar. Children who do not receive routine dental care are offered in-school preventive care, which may include a dental cleaning, oral hygiene instruction, fluoride treatments, and sealants. They also provide referrals to local dental offices and to Cheshire Medical Center/Dartmouth-Hitchcock Keene's Family Resource Counselor for assistance with NH Medicaid applications. This year Cheshire Smiles served one hundred and sixty-six students at Mt. Caesar. Our relationship with America Reads volunteers continues to flourish. America Reads volunteers commit at least one hour a week working in our classrooms. The volunteers are partnered up with students, providing individualized support and undivided attention to our budding readers. We have six volunteers working with students in grades kindergarten, first and second grade. Our students very much look forward to their time with these volunteers.



Each year The Swanzey Fire Department volunteers their time to come to Mt. Caesar for our annual fire safety day. Members from the fire department share safety tips with our students and students get to climb into the ladder truck! It's an exciting day when the firefighters come, and some of them even stay and have lunch with the children!



New this year was our participation in National French Week. Mt. Caesar students were treated to time with our MRHS French students. During their time together Mt. Caesar students learned simple words and phrases in French. They learned to sing a few songs and also learned about French art and culture. Every student that participated will become a member of our "Junior French Club Honor Society" Chapter 135 during a spring initiation ceremony. Mt. Caesar School was awarded a grant from United Natural Foods in Chesterfield NH. This grant, in combination with funds provided by our PTO, will help in purchasing thirty Chromebooks and a cart that will be used daily by students. In the spring, students in kindergarten through second grade will participate in our annual residency with the New Hampshire Dance Institute. This is an exciting weeklong program with a culminating performance at the high school. Lastly, Mt. Caesar School continues to be recognized as a *Healthy Monadnock School Champion*. Our school Wellness Team has completed a self–assessment and created an action plan to address improvements we'd like to make. Through this process Mt. Caesar will be awarded three badges; Tobacco Free, Physically Active, and Building Resiliency. These badges symbolize our school's dedication to promoting a culture of health to our students and families. Badges are awarded quarterly and are displayed on our School Champion banner. We are thrilled and appreciative of the variety of community partnerships which provide invaluable resources to our school and students.

We are busy at Mt. Caesar, growing and changing with an eye toward the future! We are ambitious and are continuously working to raise the achievement of all our students. As principal, I especially appreciate the dedication of our faculty and staff. I have the good fortune of working with a staff who strives to meet the needs of each and every student. Most importantly, I have the honor of spending the day with the children of Mt. Caesar School, and for that, I am truly appreciative. I am thankful for the support our school receives from our PTC, parents and community members. As always, Mt. Caesar School welcomes families and community members to be active in our school community. Mt. Caesar School is a GREAT school, and I am so honored to serve as the principal.

Respectfully Submitted,
Melissa Suarez
Mt. Caesar Elementary School











Cutler Elementary School Audrey Salzmann, Principal

Active Stewardship

Cutler's community promotes the academic, social, and emotional wellness for all students. Many great initiatives are underway to positively impact the growth and development of our students and prepare them for high school, college and careers. I am very proud of our students and staff for their continuous efforts for improvement!

- We are in our second year of participation in the Fuel Up to Play 60 program. Fuel Up to Play 60 is a program through the New England Dairy Council and the NFL to promote a healthy, active lifestyle. Last spring, Devin McCourty, New England Patriot defensive back, visited our classrooms to talk about the importance of education and health. This fall, we have received a grant for \$800 to build raised bed gardens in the spring.
- Each week students participate in the Second Step Program. Second Step is a curriculum designed to teach social skills, such as making friends and problem solving. The 3rd graders are also introduced to the Zones of Regulations, a framework to support self-regulation and emotional control.
- The 3rd and 6th grades participate in Buddy Classes. Each 6th grader is assigned a 3rd-grade buddy. Together, they read, write, and do a variety of other fun activities. It is a great opportunity for our older student to be role models and practice their leadership skills, while the younger students gain a mentor and friend.
- Our students have the opportunity to participate in several extracurricular activities. We have two Destination Imagination teams, girls' and boys' basketball teams, New Hampshire Dance Institute (both a yearlong program and a weeklong residency) and Running Club. Our students can participate in band and the opportunity to take small group lessons if they are a first-year band member.
- On the first Wednesday of each month, our student body gathers in the MPR to celebrate the work of a grade level and present awards in reading, math, and citizenship. The grade levels take turns hosting and presenting at the assembly. These assemblies help to build our strong sense of community.
- Once again, Cutler School is participating in the USDA Fresh Fruit and Vegetable program, which
 provides fresh, healthy snacks to eligible schools. Research consistently states good nutrition is a critical component for children being ready to learn.

Unfailing Integrity

Cutler School is a community, and we use a Positive Behavior Interventions and Support (PBIS) based approach to develop our community. Citizenship, Safety, Respect, and Responsibility (CSRR) are the pillars of our community. CSRR teaches skills that will help our students be productive both in and out of school.

- We have schoolwide activities to teach and promote our pillars. We kicked off this year with an amazing residency with YouthBeatz, which taught our pillars through drumming. Also, we held a Citizenship Poster and Essay Contest. Additional events will be held throughout the year to support the development of these qualities in our community.
- Service to the community is important to us. Each year, we hold at least two food drives to support
 Gert's Pantry. The 5th grade students gather the items and walk them over to the Pantry. We provide
 between 800-1000 items with each drive. Students made Valentine's for Comfort Keepers to share with
 the senior citizens of our community.

Perpetual Innovation

Helping our students become dynamic learners is of greatest importance. To achieve this, our staff is continuously reflecting on and working to improve our practices. This is accomplished in a variety of ways.

- Cutler School became a Title I Targeted Assist School in April 2015. This provided federal grant funding to provide supplementary support to a specific group of at-risk students. The funds have been used to hire staff to provide high-quality support as well as instructional materials. We have seen a positive impact; however, many students who could benefit from the support do not qualify due to the strict guidelines. As a result, the staff has decided to move to a Title I Schoolwide School. A Title I Schoolwide School allows for Title I funds to be used for all students. This process has many steps, ultimately leading to a school improvement plan. Once the plan is approved by the NH Department of Education, we will become a Title I Schoolwide School for the 2017–18 school year.
- Through STEAM (Science, Technology, Engineering, Arts, and Mathematics) our students will develop skills needed for careers in some of the fastest growing industries. The 6th grade has a yearlong STEAM project centered around ecosystems. In collaboration with The Ecology School in Saco, ME, the students research biomes, participate in a variety of learning experiences and attend a weeklong program at The Ecology School. The 5th graders have developed Cutler News 2.0, which is a video production of school news and student-produced skits. Each Friday, the 4th-grade students have a science challenge activity designed to improve their inquiry and engineering skills.

•	Our staff is committed to their professional development through job-embedded opportunities as well
	as attendance at local and national conferences. Some highlights include:
	O Association of Mathematics Teachers of New England Conference

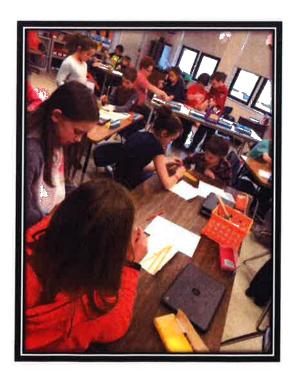
O Zones of Regulation: A Framework to Foster Self-Regulation & Self Control

O 2016 Keys to Literacy Institute. Best Practices for Success

- Literacy is far more than reading. In the past year, we have revamped our literacy instruction to align with best practices in Balanced Literacy. Balanced literacy includes guided reading, independent reading, and word work, writing and read aloud / shared reading. Teachers use Running Records to regularly analyze the students' reading to make instructional decisions and student learning goals. As a result of Balanced Literacy practices, students receive daily instruction at their level to promote their reading and writing skills. We have seen many positive outcomes as a result of Balanced Literacy, and our school wide assessment data supports this as well.
- Mathematics instruction has also changed considerably this year. Envisions Math is a new instructional program, which utilizes a three step approach to teaching skills and used in all grade levels. It begins with a concrete introduction, moving to the pictorial model and then the abstract. This allows for more student inquiry and dialogue as well as a deeper understanding of the skill. Performance tasks are an important part of the learning process.

It is a pleasure working with your children! I feel very fortunate to have the opportunity to be a part of the Cutler Community.

Respectfully Submitted,
Audrey Salzmann
Principal
Cutler Elementary School









Gilsum STEAM Academy

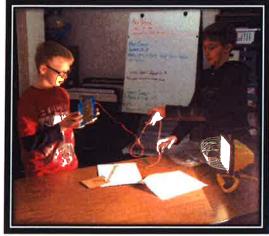
Adrienne Noel, Teaching Principal

With the emphasis on Science, Technology, Engineering, Arts, and Mathematics, The Gilsum STEAM Academy (GSA) staff, students and families have experienced a year full of teamwork and opportunity, driven by a purposeful focus on integrated learning, project–based experiences, and opportunities that promote critical thinking and involve theme–based lessons. Instruction in highly successful schools enables students to know what to do when they don't know what to do. At the Gilsum STEAM Academy, we are focused on teaching students how to explore and seek out the answers. Using themes to spark interest, offering materials to engage students in the act of doing, and promoting collaborative problem solving empowers our students to explore, discover and learn.

Now in our third year as Gilsum STEAM Academy, our school enrollment has increased to 60 students, with Gilsum, Swanzey, Richmond and Troy represented. Our vision for the future is to continue to offer a learning environment to families who believe in the small school setting, integrated learning, collaborative groups and approaches that extend beyond the more typical school setting.

Each year, we begin with the theme of Teamwork. With a new dynamic of students, staff, and families, our focus on building collaborative groups and getting to know one another helps everyone to celebrate our individuals while learning how to work together to achieve our goals. We continue the year with other themes; this year will be Earth, Inventions, and Animation. Woven between more typical lessons in reading, writing, speaking, listening and math, our days are filled with multi–age learning groups where integration of content areas is the norm. We enhance our STEAM based lessons with opportunities for our students. As a few examples, this year, we invited Dan Bisaccio, a Brown University Professor to present on geology during our Earth themed unit. The Earth theme coordinated well with our trip to UNH for Ocean Discovery Day. We created models using topographical maps, researched landforms and enjoyed an all school hike up Pitcher Mountain in Stoddard; all this while focusing on math skills (measurement, ratios, multiplication), geography and mapping, and geology. During our Invention trimester, the theme sparked lessons in understanding the process behind new and innovative inventions. Students researched inventors and inventions, developed Google slide presentations, constructed an instrument, created models of historic inventions, and designed and created an invention solving an authentic problem in their lives, all of which were exhibited at the Invention

Convention held at the school in March. The 3-D printer on loan for a month during our invention theme was a great tool to explore new technology. We are thankful to our partnership with River Valley Community College for this connection. The Vermont Energy Education Program (VEEP), funded by a grant, joined us to explore solar and renewable energy to add to the students' knowledge base. In addition, Keene State College Geography Department had engaged our older students in a research project using a huge floor map to study geography and the connection with math skills such as scale and measurement. These are just a few of the great opportunities that integrate content areas, spark interest and allow students the chance to move beyond the typical classroom experiences.



Experimenting with Solar Energy VEEP

The last theme of the year is Animation. We look forward to our performance of Lion King as well as the creative lessons that the staff will develop as we co-plan and co-teach during our last trimester of the school year.

Again this year, a group of GSA students exhibited their projects at the Christa McAuliffe Technology Conference Student STEAM Showcase held at the Radisson Exhibition Center in December in Manchester, NH. As representatives of our school and district, these young students demonstrated their projects and answered questions from educators and conference attendees. It's wonderful to see these students as they easily explain their daily routine, how they apply skills to their projects and even more importantly, express their excitement for learning! During the conference, the students also get the opportunity to try out new technology and see projects and exhibitions of other NH students and schools.



Presenting at the Christa McAuliffe Technology Conference

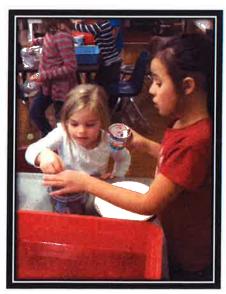
At GSA, we benefit from our staff embracing the mantra that all staff teach all students. Through co-planning and co-teaching of STEAM lessons as well as other content we teach daily (math, ELA), our staff focuses on flexible grouping including same age and multi-age. We offer learning groups to meet the needs of individuals and celebrate cross-graded groups (or as we prefer, ungraded groups.) Our commitment to this flexible grouping strategy allows students to remain challenged and engaged in learning. We encourage students to teach others while exploring and discovering what they need to research and learn. This year, we have expanded the time that our students are engaged in STEAM lessons throughout the week while dedicating a full day on Thursday.

Our very active parent group, GSA PTCA (The Gilsum STEAM Academy Parent Teacher Community Association), has devoted their fundraising efforts to opportunities outside the walls of the school. They are currently exploring the idea of purchasing materials to enhance our curriculum. Our events to exhibit student learning are very well attended by our parents as we encourage learning through teaching others what we've learned.

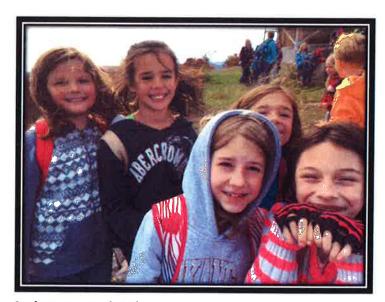
Our students have continued to blog to document their work and progress using the Chromebooks, a new resource this year. Each student in Grades K-6 uploads their work (both pictures and text) to demonstrate what they are learning. Some have used videos or audio to describe their learning while others type text to communicate. These blogs are the focus of our Student Led Conferences with families for students in Grades 2-6. Each student attends and leads their conference using the blog and other resources that they chose. During conferences, parents ask their children questions and the teachers are available to answer questions, or add to the conversations. This experience allows the students to take responsibility for their learning and identify their accomplishments as well as what they need to work on further.

We celebrate our success at the Gilsum STEAM Academy and invite you to join us in continuing to build the foundation to integrated learning. Our staff has continued to train in the areas of STEAM to best provide the knowledge needed to guide our students. This summer, four of our staff members attended a STEM training at Keene State College and look forward to more opportunities in the future. We believe the opportunities in Gilsum allow our district to offer a choice to parents and to serve as a model for other educators interested in developing STEAM lessons. We believe in the mission of our district as "we collaborate not just to teach, but also to engage and educate every student in our district in an environment that is challenging, caring, and safe while fostering lifelong learning."

Respectfully Submitted,
Adrienne Noel
Teaching Principal
Gilsum STEAM Academy



Working in multi-age grades



Students on top of Pitcher Mountain



ACES #93
All Children Educated Safely
Darlene Ayotte, Program Director

ACES #93 (All Children Educated Safely in SAU #93) prides itself on providing out of school time services for students and their families in the Monadnock Regional School District's elementary and regional middle schools. Programming is provided for students in grades PreK-8 before school, after school, as well as during school vacations, and is designed to broaden participants' experiences, improving their academic, social, emotional and physical well-being. Highest priorities include creating a safe and engaging environment for children and their families. The program strives to form partnerships with each school, community, and family in order to provide the most effective academic enrichment. physical fitness, nutritional, and lifeskill programs for its participants. Above all the program challenges children to learn while having fun.





"I wanted to say
thank you to the
staff for the ACES
summer camp! My son
went every Friday
and had a blast...I
think the highlight
was riding in a coach
bus yesterday!!"
Troy Summer
Program Parent

During the 2015-2016 School Year.

- 483 students participated in out-of-school time programming.
- 1,262 hours of programming were provided.
- The program cost \$1,554 per participant.
- The program cost \$595 per hour to operate.
- 41% of the program costs were paid through 21st Century Community Learning Center funds awarded through the NH Department of Education.
- 13% of the program costs were paid through Warrant Article funds.
- 46% of the program costs were paid through tuition and fundraising.







Neal Richardson - CISSP

Director of Technology and Emergency Management

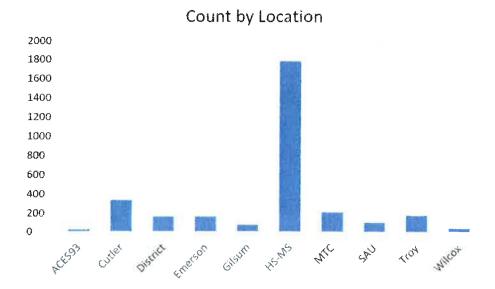
Our students today are growing up in a time of rapidly evolving technological changes. A challenge that we face is how to provide our students with access to this changing technology at the same time doing so in a secure and financially responsible manner. If you were to take a walk around the schools on any day of the week, you would observe students engaging with technology. Over the past several years we have been pushing the technology into the classrooms, which has resulted in a shift of curriculum delivery. The IT department works very closely with the Director of Curriculum, Instruction and Assessment to ensure that the infrastructure and resources are available to achieve the educational goals of the district. Teachers have embraced Google Classroom which is a blended learning platform for schools that aims to simplify creating, distributing and grading assignments in a paperless way.

The challenges that face the IT department are the same challenges that any mid-size organization faces. What makes educational technology unique is the broad range of ages and skill levels that must be supported as well.

The IT department is currently supporting the following technologies.

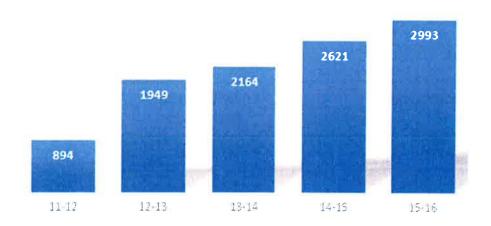
900+ Chromebooks	• 500+ computers
100 access points	500 software applications
40 servers	• 70 iPads
150 projectors	80 document cameras
2000+ devices on the guest networks	• 75 Printers

Over the past year, the IT Department has resolved nearly 3000 requests for support. As you can see from the graph below, the middle/high school is the location with the greatest volume of requests.



As you can see from the chart there has been a steady incline in the number of requests processed each year. The Chromebook initiative was launched in the 13-14 school year. As you can see this initiative has had a limited impact on the number of request made to the helpdesk.





To give you an idea of the scope and magnitude of the cyber threats the district is facing, I have included a map of the world that shows the number and origin of the attacks. While we detected where these attacks were coming from, it does not mean that location was the originator of the attack. Due to the nature of the internet, attribution is difficult.



The challenges of securing internet connected device is going to continue to grow as we continue to add more devices to the network and utilize more internet based resources for the delivery of education.

Looking forward, textbooks will eventually go the way of the filmstrip projector. With more and more content available online, the need for affordable, fast and reliable internet connectivity will be a challenge. The district currently has an 800 Mbps internet connection, and while it was sufficient last year, this year we have been experiencing occasional slowdowns and buffering issues. Utilizing the federal E-Rate program, which reimburses the district a portion of the internet expenses based on free and reduced lunch counts, we have the flexibility to increase our bandwidth without having a significant impact on the budget.

Respectfully Submitted,

Neal Richardson

Director of Technology and Emergency Management



Monadnock Nutrition Services Thomas A. Walsh, Director

These dedicated employees work very hard each and every day to provide the best possible breakfast and lunch meals for our students. The staff also prepares the Fresh fruits & vegetables for our participation in the National Fresh Fruit and Vegetable program and the afternoon snack program for ACES programs.

Each year we participate in various training programs to develop a better nutrition Program. Our program tries to offer as many local fruits and vegetables as possible in our programs utilizing Monadnock Menus- a local NH VT Farm vending group. Our managers & staff participate in continuing educational programs to keep up with the changing student dietary guidelines. The program utilizes government commodities and various suppliers to offer quality products that meet the taste approval of our students.

Please remember applications for meal benefits are accepted at any time and if you have any questions or need information please contact the Nutrition Office at (603) 903-6958 or visit the district website @ http.//mrsd.org/departments. You can also set up a student account at Myschoolbucks.com, this will allow you to monitor meals eaten and account balances.

Thank you for your continued support.

Monadnock Nutritional Services 2016-17

Thomas Walsh	District	Director
Cheryl Wagner	MRHS/ Office	Office Manager- Site Coordinator
Erin Whitcomb	MRHS	Kitchen Manager
Virginia Fontaine	MRHS	Kitchen Assistant / Cashier
Heather Goodell	MRHS	Kitchen Assistant / Cashier Manager
Margaret French	MRHS	Kitchen Assistant
Allyn Thompson	MRHS	Food Production
Isabelle Bartos	MRHS	Kitchen Assistant
Linda Ouellette	Mt. Caesar	Kitchen Manager / Cook
Jennifer Allison	Mt. Caesar	Kitchen Assistant
Cecilia Smith	Cutler	Kitchen Manager / Cook
Patti Mclean	Cutler	Kitchen Assistant
Debra Wilson	Troy	Kitchen Manager / Cook
Melanie Doyle	Emerson	Kitchen Manager / Cook
Elizabeth Martin	Emerson	Kitchen Assistant

The *Healthy, Hunger-Free Kids Act of 2012* led the way for much needed changes in school meals. Through the Offer vs. Serve option of the United States Department of Agriculture (USDA) guidelines, school meals offer students the opportunity to create a meal from a variety of food groups.

The food groups include.



For breakfast students may select from the Grain, Meat, Fruit, and Milk food groups. They may select three or four of the above food groups. One of the choices Must be from the fruit group.

For lunch students may select three, four, or all five of the above food groups to complete their meal.

At least one of these choices MUST be from the fruit or vegetable group

- Our meals meet the following guidelines.
- Calories from total fat will not exceed 30%
- Calories from saturated fat will not exceed 10%
- Offer a variety of fresh fruit and cupped fruit (containing only natural juices or light syrup)
- Offer a variety of vegetables and salad options to include locally grown produce
- Offer a variety of low fat and fat free milk choices
- Fat free unflavored
- Low fat unflavored (1%)
- Fat free chocolate
- Offer a variety of whole wheat, white wheat & whole grain bread
- 100% fruit juice or 100% juice based products

For more information regarding the Healthy, Hunger-Free Kids Act of 2012 and the new Nutrition Standards for School Meals, please visit the USDA Food and Nutrition Service website Nutrition Standards for School Meals or http://www.choosemyplate.gov/

USDA Nondiscrimination Statement

"The U.S. Department of Agriculture (USDA) prohibits discrimination in all its programs and activities on the basis of race, color, national origin, sex, religion, age, disability, political beliefs, sexual orientation, and marital or family status. (Not all prohibited bases apply to all programs.) Persons with disabilities who require alternative means for communication of program information (Braille, large print, audio-tape, etc.) should contact USDA's TARGET Center at (202) 720–2600 (voice and TDD).

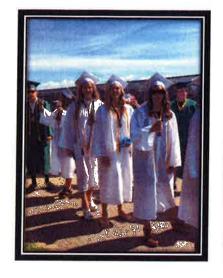
To file a complaint of discrimination write USDA, Director, Office of Civil Rights, Room 326-W, Whitten Building, 14th and Independence Avenue, SW, Washington, DC 20250-9410 or call (202) 720-5964 (voice or TDD). USDA is an equal opportunity provider and employer."

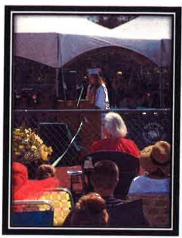
Superintendent's Club 2016

The Superintendent's Club is a level of distinction our students in Grades 6–12 reach when they earn High Honors for four quarters (trimesters in grade 6) during their schooling in the Monadnock Regional School District. To remain members, students must continue to earn at least Honor Roll status with no suspension from school for gross misconduct. These extraordinary students are recognized in the fall at the Annual Superintendent's Club Awards Ceremony.

Grade 12	Grade 10	Grade 8
Tyler Adams	Justin Bemis	Carly Ayotte
Kayla Blair	Nicholas Boucher	Halee Bertolami
Elisha Borden	Gregory Chase	Eric Chase
Lydia Buonomano	Juliet Henderson	Kira Condap
Tyler Coppo	Tara Kearney	Hailey Haddock
Emmalea Hebert	Joelle LaFreniere	Julia Konopka
Morgan Hill	Genavieve Lombara	Sadie Lorenz
Eva Kathan	Abigail May	Emma Manlove
Emma Marcou	Emma Niemi	Hayley Martin
Caroline Perrotta	Emily Read	Whitney Maynard
Alexis Perry	Keagan Russell	Meghan Mecheski
Colin Shanks	Breanne Swanson	Meagan Milowicki
Katherine Skrocki	Samantha Tomer	Cassidy Purrington
Alana Sprague		Ashley Sprague
Tate VanValkenburg	Grade 9	Ayrika West
	Lily Blake	Christopher Wilder
Grade 11	Caitlyn Boucher	
Dawson Adams	Gabriel Buonomano	Grade 7
Tyler Blair	Hannah Coppo	Olivia Adams
Brianne Caron	Isabella Delong	Hunter Daris
Casie Coffman	Andrew Doubleday	Merin Ells
Maria Dunton	Grace Jack Alec Laflamme	Kristinna Eyring
Madeline Ellnor	Angel Martino	Kelly Goselin
James Elmour	Alexandria Normand	Cooper Huot
Jacob George	Anamaria Pananas	Tyler Hebert
Kimberly Guay	Jason Rosales	Annika Jayne
Joshua Josyln	Meeghan Somerset	Audrey May
Kylie Joslyn	Olivia Stanley	Allison Newell
Dylan Lauer	Jackson Streeter	Elizabeth Normand
Hannah Stanley	Simon Swartout	Harrison Ryan
		Delany Swanson
		Sebastian Swartout

Congratulations - Class of 2016

















This is the Warrant for the Ballot to be voted on March 14, 2017

STATE OF NEW HAMPSHIRE MONADNOCK REGIONAL SCHOOL DISTRICT WARRANT FOR 2017-2018

Ballot Version February 4th, 2017

To the inhabitants of the Cooperative School District in the Towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey and Troy qualified to vote in the District Affairs:

You are hereby notified to meet at the Monadnock Regional Middle/High School on Saturday, the 4th day of February, 2017 at 10:00 o'clock in the forenoon for the purpose of hearing an explanation of the following subjects and to carry on any discussion or debate with respect thereto, with said subjects to be open to amendment:

NOTICE: School District Officers will be elected at the second session of the Annual Meeting of the Monadnock Regional School District on March 14th, 2017 in accordance with the statutory election procedures adopted by a vote of the District on March 11, 1996. The School District Warrant for the election of School District Officials will be posted in accordance with Revised Statutes Annotated (RSA) 40:13 in each of the District's member Towns.

The polls will be open to voters in their towns of residence on March 14th, as follows:

Fitzwilliam – Town Hall, 11 am-7pm
Gilsum – Gilsum Elementary School, 1pm-7pm
Richmond-Veterans Hall, 11am-7pm
Roxbury-Meeting House, 6:30pm-mid-meeting
Swanzey-Christian Life Fellowship Church, 8am-7pm
Troy-Samuel E. Paul Community Center 10am-7pm

ARTICLE ONE: Shall the Monadnock Regional School District raise and appropriate in the operating budget, not including appropriations by special warrant articles, which will be voted on separately, totaling \$32,746,272 (\$970,000 is required for federal grants and nutrition grants that are funded by separate State and Federal revenues)? Should this article be defeated, the default budget will be \$32,746,272 which is the same as last year with certain adjustments required by previous action of the Monadnock Regional School District by law; or the governing body may hold one special meeting, in accordance with Revised Statutes Annotated (RSA) 40:13, X and XVI, to take up the issue of a revised operating budget only. The School Board supports this article. The Budget Committee does not support this article. (Majority vote required)

ARTICLE TWO: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$1,399,999 for renovations, including asbestos abatement and other health and safety upgrades at the Mount Caesar Elementary School. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2020 whichever is earlier. The School Board supports this article. The Budget Committee supports this article. (Majority vote required).

ARTICLE THREE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$193,000 for the continued asbestos abatement for flooring at the Middle/High School and Mt. Caesar and replacing boilers at Emerson. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2020 whichever is earlier. The School Board supports this article. The Budget Committee supports this article. (Majority vote required)

ARTICLE FOUR: Shall the Monadnock Regional School District raise and appropriate the sum of \$75,000 to be added to the 2012 Before and After School Expendable Trust Fund created under Article #8 of the 2012-2013 Warrant? The School Board supports this article. The Budget Committee supports this article. (Majority vote required)

ARTICLE FIVE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$50,000 to be added to the Special Education Expendable Trust Fund previously established. This sum to come from the June 30, 2017 fund balance available for transfer on July 1st, 2017. No new amount to be raised from taxation. The School Board supports this article. The Budget Committee supports this article. (Majority vote required).

ARTICLE SIX: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

The estimated increase in the costs for wages and benefits under the collective bargaining agreement are as follows:

Year	Estimated Inc	crease:
2017-18	\$223,301	Salaries (2.64% increase)
	\$-80,000	Removal of the Sixth Class Stipend
	\$ 3,000	Increase in stipend for teaching two grades
	\$ 25,000	Retiree Insurance for two years each up to 5 retirees
	\$151,447	Insurance (Guaranteed Maximum Rate increase of 11.3%)
	\$ 6,500	Stipend for overnight trips
	\$ 8,150	Additional costs for professional development
	\$ 10,000	Increase for tuition reimbursement
	\$ 6,380	Increase for Unused leave days paid out at \$20.00 per day
	\$ 600	Increase in stipend for class coverage/substitute
	<u>\$ 66,084</u>	Wage-driven benefits (Social Security, NHRS, etc.)
	\$420,462	Salaries and Benefits
2018-19	\$206,005	Salaries (2.38% increase)
2016-19	\$150,723	Insurance (Calculated using a 7% increase)
	\$ 25,000	Retiree Insurance for two years each up to 5 retirees
	\$51,707	Wage-driven benefits (Social Security, NHRS, etc.)
	\$433,435	Salaries and Benefits
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2019-20	\$ 239,188	Salaries (2.7% increase)
	\$158,764	Insurance (Calculated using a 7% increase)
	\$ 60 <u>,036</u>	Wage-driven benefits (Social Security, NHRS, etc.)
	\$457,988	Salaries and Benefits

And further to raise and appropriate the sum of \$420,462 for the 2017-18 fiscal year, such sum representing the additional cost attributable to the increase in wages and benefits over those of the appropriation at current staffing levels paid in the 2016-17 year. The School Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required)

ARTICLE SEVEN: Shall the Monadnock Regional School District receive and approve the reports of the agents, auditors, committees and officers chosen as printed and distributed in the Annual Report? (Majority vote required).

ARTICLE EIGHT: To listen to opinions of a purely advisory nature with regards to the conduct of school affairs for the ensuing year. (Majority vote required).

ARTICLE NINE: Whereas the current School Board Policy BCA item #10 reads: "when the Board has made a final decision, members of the Board should take no private action that will compromise the Board or administration; and refrain from private actions which undermine or compromise official Board action." Will the voters of Monadnock Regional School District (MRSD) vote to have the MRSD school board delete BCA item #10 – to provide freedom of speech as provided by the Bill of Rights – Amendment One, in our United States Constitution? (Majority Vote required). By Petition.

School Board:	•
Copy of notice – Attest: District Clerk	2-6-17 Date
School Board Signatures:	Joen Steady 2-6-17
	<u> </u>

By the Monadnock Regional School Board: Given under our hands and seal this 4th day of February, 2017 Monadnock Regional

This is the Warrant for the Deliberative Session held on February 4, 2017

STATE OF NEW HAMPSHIRE MONADNOCK REGIONAL SCHOOL DISTRICT WARRANT FOR 2017-2018

Ballot Version February 4th, 2017

To the inhabitants of the Cooperative School District in the Towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey and Troy qualified to vote in the District Affairs:

You are hereby notified to meet at the Monadnock Regional Middle/High School on Saturday, the 4th day of February, 2017 at 10:00 o'clock in the forenoon for the purpose of hearing an explanation of the following subjects and to carry on any discussion or debate with respect thereto, with said subjects to be open to amendment:

NOTICE: School District Officers will be elected at the second session of the Annual Meeting of the Monadnock Regional School District on March 14th, 2017 in accordance with the statutory election procedures adopted by a vote of the District on March 11, 1996. The School District Warrant for the election of School District Officials will be posted in accordance with Revised Statutes Annotated (RSA) 40:13 in each of the District's member Towns.

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ARTICLE ONE: Shall the Monadnock Regional School District raise and appropriate in the operating budget, not including appropriations by special warrant articles, which will be voted on separately, totaling \$31,423,301 (\$970,000 is required for federal grants and nutrition grants that are funded by separate State and Federal revenues)? Should this article be defeated, the default budget will be \$32,746,272 which is the same as last year with certain adjustments required by previous action of the Monadnock Regional School District by law; or the governing body may hold one special meeting, in accordance with Revised Statutes Annotated (RSA) 40:13, X and XVI, to take up the issue of a revised operating budget only. The School Board does not support this article. The Budget Committee supports this article. (Majority vote required)

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ARTICLE FIVE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$50,000 to be added to the Special Education Expendable Trust Fund previously established. This sum to come from the June 30, 2017 fund balance available for transfer on July 1st, 2017. No new amount to be raised from taxation. The School Board supports this article. The Budget Committee supports/does not support this article. (Majority vote required).

ARTICLE SIX: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

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School Board:	,	
Copy of notice – Attest: MCCouture District Clerk	1-19-17 Date	
School Board Signatures:	Date	
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By the Monadnock Regional School Board: Given under our hands and seal this 4th day of February, 2017 Monadnock Regional

State of New Hampshire Monadnock Regional School District (MRSD)

Warrant for 2017-2018

School Board/Budget Committee Meeting Deliberative Session Minutes February 4, 2017

School Board Members: Nicholas Mosher, Bob Mitchell, Phyllis Peterson, Scott Peters, Michael Blair, James Carnie, Winston Wright, Lisa Steadman, Karen Wheeler, Eric Stanley, Cheryl McDaniel-Thomas, Rob Colbert, and Betty Tatro.

Budget Committee Members: Wayne Lechlider, Neil Moriarty, Wayne LaCoste, Tom Matson, Wendy Martel, Brian Bohannon, Dan Coffman, Bonnie Black and Adam Hopkins

Administration Present: L. Witte, Superintendent, J. Rathbun, Dir. of Curriculum and Assessment, C. Woods, Dir. of Students Services, J. Fortson Business Administrator, D. LaPointe Facilities Director and J. Longood, Coordinator of Student Services.

Principals Present: M. Suarez-Mt. Caesar, A. Salzmann-Cutler, K. Stone-Emerson/Troy, A. Noel-Gilsum, L. Kalloger-MSHS, and L. Stephens, Assistant Principal-Emerson/Troy.

Also Present: Jim O'Shaughnessy, Attorney for the Board and District, William Hutwelker, Moderator, Keith Thibault, Assistant to Moderator, M. Cloutier, School District Clerk and L. Aivaliotis, MRSD Recording Secretary.

- W. Lechlider introduced the Budget Committee Members present. The School Board introduced themselves to the audience.
- W. Hutwelker introduced Jay Kahn-State Representative, Bruce Tatro-State Representative and Barry Faulkner-State Representative.
- L. Witte thanked everyone for attending the meeting. She introduced her administrative team and principals.
- W. Hutwelker recognized the teachers, paraprofessionals and staff for all their work in the District. The audience gave a round of applause.
- J. Kahn-State Representative asked to address the audience and let them know the number of Bills he is working on. He said he is working on visiting every school in the District. He attended a kindergarten class at MTC and saw the students engaged in learning. One Bill he is working on is to increase adequacy for kindergarten to 100% which would mean an additional \$330,000.00 for the District. He is also working on a Building Aid Bill and an Alcohol Treatment Bill. He currently goes to Concord 3 days a week and 2 days a week he is working to visit every school in the entire District. He said the kids are great and to keep up the good work.

- W. Hutwelker recognized J. Carnie for his 30 years of service on the School Board for the benefit of the students of the MRSD.
- W. Hutwelker reminded people the rules for running the meeting had been handed out. He said as a point of order he will recognize the people wishing to speak, cease debate and if anyone is in line they will be allowed to speak. W. Hutwelker will not read each warrant article. The articles are on the screen and in the handout. He reminded the audience that we do not follow Roberts Rules of Order and he will not tolerate personal attacks.
- W. Hutwelker led the audience in the Pledge of Allegiance.
- W. Hutwelker read the beginning of the Warrant: To the inhabitants of the Cooperative School District in the Towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey and Troy qualified to vote in the District Affairs:

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Troy-Samuel E. Paul Community Center 10am-7pm

MOTION: T. Matson MOVED to discuss Article Six, Collective Bargaining Agreement prior to Article One. SECOND: P. Bauries. DISCUSSION: P. Bauries said this article is so important to the District so we need to

discuss this prior to any other article. Judy asked if there was a way to change the article. R. Mitchell would object and said the budget is important. Voice Vote: NO. Motion fails.

ARTICLE ONE: Shall the Monadnock Regional School District raise and appropriate in the operating budget, not including appropriations by special warrant articles, which will be voted on separately, totaling \$31,423,301 (\$970,000 is required for federal grants and nutrition grants that are funded by separate State and Federal revenues)? Should this article be defeated, the default budget will be \$32,746,272 which is the same as last year with certain adjustments required by previous action of the Monadnock Regional School District by law; or the governing body may hold one special meeting, in accordance with Revised Statutes Annotated (RSA) 40:13, X and XVI, to take up the issue of a revised operating budget only. The School Board does not support this article. The Budget Committee supports this article. (Majority vote required). MOTION: Judy MOVED to place Article One on the ballot as presented. SECOND: P. Shearing. DISCUSSION: MOTION: M. Diven MOVED to change the proposed budget amount to \$32,746,272, which is the same as the Default Budget number. SECOND: Man in audience. DISCUSSION: Melissa of Swanzey said she considered the School District when purchasing her home and she would like to protect her property. Judy asked if this number would put Gilsum back in the budget. W. Hutwelker said there is no requirement to do so either way. The Board has a number to work with. B. Mitchell had hoped to move a budget in the amount recommended by the administration. Ray of Richmond said he is concerned with the increase in taxes. J. Chapman of Gilsum said we need to give the students an education but keep in mind the seniors. A good education is important to the towns. If Gilsum leaves we lose the funding. He visited the STEAM Program and was very impressed. Give them the 5 years and vote on the Default. T. Matson commented the Default number will increase the taxes by \$770,000. If you vote for the Budget Committee's budget there will be no tax increase. The Budget Committee's number is a time out to regroup. P. Bauries mentioned the decrease in revenues. She has asked for the tax impact for each article and has not received that information. She thanked seniors for putting 5 generations of students through Monadnock. We need better management and a budget the entire District can afford. A. Bailey is opposed and will vote down the budget. He would agree with the Budget Committee's number. He spoke about the breakfast article and asked how a young family will be able to pay more in taxes if they cannot even feed their family. N. Mosher said families that cannot feed their children do not see the biggest impact. Consider the real effect. There will be blended classrooms and schools closing. P. Shearing said you are trying to change our minds. We have given a 5 year commitment. Do it for the greater good of the kids. W. Lechlider said he does not support this amendment. Social Security has not seen an increase. The Budget Committee's number is reasonable. We have done the research and do not support this amendment. Bill of Gilsum commented there are numbers being thrown around and he would like to know if they are correct. He is in favor of the amendment and people being taken care of. J. Carnie of Richmond, Chair of the Finance Committee said the Board looked at about 30 scenarios on how to move forward with the budget. We are getting the towns against one another. The lower number does not mean Gilsum will be closed. It is the School Board's decision. Give the voters a choice. Monadnock has one of the highest costs per pupil in the State. We need to attempt to reduce the cost per pupil. He is opposed to the amendment. N. Moriarty is also opposed to the amendment. He said STEAM could be housed at MTC. Give the voters a choice. R. Mitchell commented the Budget Committee Minutes state that they would reduce the budget by \$600,000.00. He would support keeping STEAM open and to find innovative ways to support the school. He would also like to look at the withdrawal process. He is in support of this amendment. A man from Richmond commented enrollment is down and there are a lot of seniors in the region. W. Martel commented the Budget Committee does not control how the budget is spent. You need to look at the additional

articles that total 2 million dollars after this article. W. Lechlider said the Budget Committee did recommend closing Gilsum. He said this is a poor economy and declining enrollment. We did support all day Kindergarten and the facilities. We need to support the buildings. They need work done on them. The \$31,423,301.00 is reasonable. We cannot pass this amendment. We need to do the renovations at MTC. MOTION: N. Moriarty MOVED to call the question. SECOND: Lady in the audience. VOTE: Voice Vote yes. Motion passes. (Moderator Hutwelker will allow those standing at the microphone to speak after the question has been called. M. Morrison of Swanzey commented we cannot focus on a State that cannot fund education but to focus on what we are doing. Sypko of Gilsum said to think about the children and to support this article. Moderator Hutwelker said there is nothing being discussed to say we are closing a school. M. Blair informed the public of the budget process. He said the School Board supported the administration's proposed budget recommendation. The School Board supported a larger budget. He said the School Board is in charge of spending the funds and that will not be an easy discussion. VOTE on the amendment in the amount of \$32,746,272.00. Ballot Vote Yes 116 Ballot Vote No-86. Motion passes.

MOTION: N. Moriarty MOVED to return to the taxpayers of SAU 93 the balance of \$390,000.00 which remains in the Teacher's Health Insurance Pool. SECOND: Man in audience. DISCUSSION: E. Kaplan asked if is legally allowed while it is under litigation. J. O'Shaughnessy said RSA 40:13 stated you cannot amend or add language but you can change the amendment. Moderator Hutwelker is in support of the opinion from the attorney. MOTION: N. Moriarty MOVED to challenge the moderator and the decision. SECOND: W. Lechlider. DISCUSSION: MOTION: Man in audience MOVED to call the question. SECOND: Lady in the audience. DISCUSSION: N. Moriarty said this is a valid motion and these funds belong to the taxpayers. The fund was never called a Trust and should not be moved forward. P. Bauries commented last year we added language to Article Eight, language can be added to this article. J. O'Shaughnessy read RSA 40:13 IV-a. VOTE: Voice Vote No Motion fails.

MOTION: B. Mitchell MOVED to recommend the 2017-2018 proposed budget in the amount of \$33,533,269.00, the administration's recommended budget number. **SECOND:** C. McDaniel-Thomas. **DISCUSSION:** B. Mitchell said education is not cheap and there are students from low income homes. Students need help and do not receive it at home. He said there was a reduction of 23 students this year. He also stated there was not one property in Swanzey with a tax lien on it. K. Colby stated Swanzey had 6 tax deed sales in 2016. D. Dunahee expressed disappointment to the School Board. They want to know what will be spent. T. Matson said this motion will raise your taxes 1.2 million. When proposed to the Budget Committee this number included a wish list. N. Mosher said we had a long discussion on what to do with the funds. Even with the Default there will be cuts. We want to maintain services and buildings. S. Silverman we have level funded or decreased our town budgets and we have survived. Adding to this article is a mistake. When a young family or older family cannot pay their taxes we all have to pay. S. Fiddle of Swanzey said there are projects in the Town of Swanzey that need to be done more than the school buildings. This building is sucking out of the towns. Enrollment is down and the budget is up. Do not buy into it. A lady from Richmond said the School Board and the teachers are heartless and they do not care about the elderly. We have a steady decline in enrollment. We are paying high per pupil costs. She would like to see the default number lower. Moderator Hutwelker said you cannot change the default number. K. Royce of Swanzey said the student needs are still there but the State funding is decreasing and we are above average on the cost per pupil. B. Blaine of Swanzey said the times are tougher and tighter. We want to be generous with our kids. She would applaud the Budget Committee. We have

more special education students. We need to stick with this figure. A lady from Troy said there is more demand on technology and that includes a lot of teachers. The towns need to help support. MOTION: B. Tatro MOVED to call the question. SECOND: Lady in the audience. DISCUSSION: J. Stroshine has conflicted views. She said there are fixed costs that the School Board has no control of. As painful as it is this is not the place to cut it. P. Shearing said you will not pass a budget higher than the default number. K. Tomer said she is upset with the comments and she has not received a raise. The teachers buy items for the students that are in need. It should not be teachers against voters. T. Matson said if you vote on the 33 million dollar budget it is a guarantee that the other articles will fail. The Budget Committee came in with the number because of the need at the MTC building. N. Moriarty said the average cost per pupil is about \$16,000.00 and the State average is about \$14,000.00. M. Blair explained the budget process. The \$33,533,269 budget is an administration recommendation. D. Coffman of Swanzey said having 200 people here for one day is not enough. We need people to come to the meetings. We need to define the School District. Go to the meetings. Insist on change. We need to resize the District. He does not want to hear his student say the teachers are complaining about the finances of the District. W. Lechlider said the Budget Committee does not support this number. The School Board needs to show results to reduce costs. Moderator Hutwelker announced there is a petition for a secret paper ballot. VOTE: Yes-77 and No-97. Motion fails. MOTION: N. Moriarty MOVED to call the question on the amendment in the amount of \$32,746,272.00. SECOND: Lady in audience. VOTE: Voice vote yes. Motion passes. Moderator Hutwelker declared the amended Article One will be placed on the ballot. MOTION: E. Kaplan MOVED to restrict reconsideration of Article One. SECOND: Lady in audience. VOTE: Voice vote yes. Motion passes.

ARTICLE TWO: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$1,400,000 for renovations, including asbestos abatement and other health and safety upgrades at the Mount Caesar Elementary School. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2020 whichever is earlier. The School Board does not support this article. The Budget Committee supports this article. (Majority vote required). MOTION: N. Moriarty MOVED to place Article Two on the ballot in the amount of \$325,000.00. SECOND: T. Matson. DISCUSSION: N. Moriarty said this would cover the cost for the design, engineering and consulting. He said to do this project in three years. There is no building aid. There is a savings in maintenance and heating due to D. LaPointe. P. Bauries said she does not remember a time when the voters did not support renovations but due to issues there is this conversation. The \$325,000.00 is for each year for the next three years she would hope that it would pass each year. N. Mosher said it would make sense to support we need to take care of what we have. The funds are needed for contractors and scheduling for the work. T. Matson said if it passes he would ask the surrounding towns to vote against it. Take the \$325,000.00 out of the operating budget. MOTION: T. Matson MOVED to have the \$325,000.00 to come out of the operating budget. Moderator Hutwelker said the amendment is out of order. W. Lechlider does not support this motion. The work needs to be done now. D. Coffman would reject the proposed amendment and leave the number at 1.4 million. D. LaPointe and the team have it down to a science. He would urge the voters to leave it at 1.4 million. He asked why the School Board does not support the 1.4 million. M. Blair said the School Board had a lengthily discussion and a close vote. Some of the members have had a change of heart. There was a discussion around all the articles. It would be a large impact. As we start to think about what this District will look like in the future it is a way to move forward. D. LaPointe and the Maintenance Dept. have saved this District a significant amount of money along with the Business Administrator. P. Shearing asked the

increase for the work next year. K. Craig thanked the School Board, the Budget Committee, teachers and staff. She said there is no choice on Article One and we need to fix our buildings. Judy asked if the State is mandating the asbestos removal. Moderator Hutwelker said no. Steve said the real problem is no Capital Improvement Plan. What is to come next year? He will vote no until the School Board and the Budget Committee have a Capital Improvement Plan for 5 years. MOTION: Man in audience MOVED to call the question. SECOND: Man in audience. DISCUSSION: T. Matson said the School Board said they would ask for 1 million dollars a year when the State decided on no Building Aid but they are now asking for 1.4 million dollars. He is not in favor of this article. He would agree with the amendment and take the funds out of the operating budget. VOTE on amendment: Standing Vote: Yes 64 - No 87. Motion fails. MOTION: P. Bauries would to raise the 1.4 million for renovations, asbestos removal and health and safety in which \$750,000.00 will come out of the operating budget. J. O'Shaughnessy said this motion cannot be done. MOTION: B. Tatro MOVED to amend the motion to \$1,399,999.00 for the renovations to MTC. SECOND: C. McDaniel-Thomas DISCUSSION: B. Tatro said she has been advised by the attorney to change the number so she could now support the motion. MOTION: B. Bohannon MOVED to call the question. SECOND: Judy. DISCUSSION: T. Matson said this is inconsistency by the School Board. He would say to vote no on the article. M. Blair said if the motion passes the Board will vote again VOTE: Standing Vote: Yes 82-No 57. Motion passes. MOTION: J. Fortson MOVED to restrict reconsideration on Article Two. SECOND: Man in audience. VOTE: Voice Vote yes. Motion passes.

ARTICLE THREE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$193,000 for the continued asbestos abatement for flooring at the Middle/High School and Mt. Caesar and replacing boilers at Emerson. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2020 whichever is earlier. The School Board supports this article. The Budget Committee supports this article. (Majority vote required) MOTION: N. Moriarty MOVED to place Article Three on the ballot as presented. SECOND: B. Bohannon. VOTE: Voice Vote yes. Motion passes. MOTION: B. Bohannon MOVED to restrict reconsideration on Article Three. SECOND: E. Kaplan. VOTE: Voice Vote yes. Motion passes.

ARTICLE FOUR: Shall the Monadnock Regional School District raise and appropriate the sum of \$75,000 to be added to the 2012 Before and After School Expendable Trust Fund created under Article #8 of the 2012-2013 Warrant? The School Board supports this article. The Budget Committee supports this article. (Majority vote required) MOTION: N. Moriarty MOVED to place Article Four on the ballot as presented. SECOND: Man in audience. DISCUSSION: J. Fortson said the balance in the account will be about \$16,000.00 after the drawdown. VOTE: Voice Vote yes. Motion passes. MOTION: B. Bohannon MOVED to restrict reconsideration on Article Four. SECOND: E. Kaplan. VOTE: Voice Vote yes. Motion passes.

ARTICLE FIVE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$50,000 to be added to the Special Education Expendable Trust Fund previously established. This sum to come from the June 30, 2017 fund balance available for transfer on July 1st, 2017. No new amount to be raised from taxation. The School Board supports this article. The Budget Committee supports this article. (Majority vote required). **MOTION:** N. Moriarty **MOVED** Article Five to be placed on the ballot as presented. **SECOND:** B. Bohannon. **DISCUSSION:** J. Fortson explained the balance in the account is \$317,000.00. The funds are in a trust and it will take an action of the Board to have them removed in order to use them.

MOTION: N. Moriarty MOVED to call the question. SECOND: P. Shearing. VOTE: Voice Vote yes. Motion passes. Article Five will move to the ballot. MOTION: M. Blair MOVED to restrict reconsideration of Article Five. SECOND: B. Bohannon. VOTE: Voice Vote yes. Motion passes.

ARTICLE SIX: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

The estimated increase in the costs for wages and benefits under the collective bargaining agreement are as follows:

Year	Estimated Increase	: :
2017-18	\$ 6,500	Salaries (2.64% increase) Removal of the Sixth Class Stipend Increase in stipend for teaching two grades Retiree Insurance for two years each up to 5 retirees trance (Guaranteed Maximum Rate increase of 11.3%) Stipend for overnight trips ditional costs for professional development Increase for tuition reimbursement Increase for Unused leave days paid out at \$20.00 per day Increase in stipend for class coverage/substitute Wage-driven benefits (Social Security, NHRS, etc.) Salaries and Benefits
2018-19	\$150,723 Inst \$ 25,000 \$51,707 Wa	aries (2.38% increase) urance (Calculated using a 7% increase) Retiree Insurance for two years each up to 5 retirees ge-driven benefits (Social Security, NHRS, etc.) aries and Benefits
2019-20	\$158,764 Inst \$60,036 Wa	aries (2.7% increase) urance (Calculated using a 7% increase) ge-driven benefits (Social Security, NHRS, etc.) aries and Benefits

And further to raise and appropriate the sum of \$420,462 for the 2017-18 fiscal year, such sum representing the additional cost attributable to the increase in wages and benefits over those of the appropriation at current staffing levels paid in the 2016-17 year. The School Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required) MOTION: T. Matson. MOVED Article Six to be placed on the ballot as presented. SECOND: Lady in audience. DISCUSSION: W. Lechlider said the Budget

Committee does not support this motion. The contract did not pass last year and this is a new contract with a bigger increase. The issues are the amounts of the other articles. He is not in support of this article. MOTION: P. Bauries MOVED to reduce the Health Care in Year One of the contract in the amount of \$151,447.00 and to reduce the Health Care in Year Two of the contract in the amount of \$150,723.00. The funds to cover the health insurance in the contract for Year One and Year Two will come from the Health Insurance Pool. SECOND: N. Moriarty. DISCUSSION: P. Bauries said we appreciate the teachers, we have a contract we want to pass and these funds are for insurance. We are asking to use the funds for that purpose. Moderator Hutwelker ruled the motion out of order. J. O'Shaughnessy said it is his legal opinion you cannot change the cost items on the contract. They will be on the ballot. This is an improper amendment. J. O'Shaughnessy read the RSA to support his opinion. P. Shearing asked where in the RSA does it say you cannot use those funds. J. O'Shaughnessy said those funds may not be available. J. Carnie said there is nothing in the statute, where is the source. The motion is not attempting to change the cost. The change is to stipulate where the funds are coming from. It does not change the contract. Bruce Tatro said any effort to change the contract will constitute an unfair labor practice. The \$300,000.00 is not up for grabs. J. Carnie said it is not an unknown source it is in a fund. The \$394,000.00 was placed there to cover health care. It is not in litigation. It currently sits in arbitration. It is non-binding. It should have been placed in a non-lapsing fund. The last contract was stipulated to be used specifically for that. D. Coffman of Swanzey suggested moving forward and to vote in March. We made a bad deal and we need to be smart moving forward. L. Steadman said during negotiations this issue to use the funds in the Health Ins. Pool was never discussed. N. Moriarty said the insurance should have been voted in during the negotiations of this contract. J. Carnie commented on the increase of the contract from the last contract which was rejected by the voters. There is no way this contract will pass. B. Tatro said she supports this article. They negotiated in a good faith effort. S. Peters of Troy was on the Negotiating Team and said it was great working together with the Union. He explained how they worked together and what was discussed. It was a true give and take. A lady from Richmond said her property taxes are up. We need to get control of the cost per pupil. E. Kaplan said if the contract passes he will take a pay cut and will pay more in insurance due to the policy he chose. T. Matson said a 3 year contract gives each teacher a \$15,846.00 raise. P. Bauries said it will be a default budget and the voters will not be able to support this contract. It is sad to see. P. Bauries cannot support the contract. B. Lane of Swanzey will be voting down the contract. L. Steadman explained the major cost is the health insurance increase. There are more in raises but not more teachers. There is a 2 step increase in the first year. K. Tomer of Swanzey explained the steps and said no one is getting a \$15,000.00 raise. She wants to be able to pay her taxes as well. M. Diven asked where would we be without teachers. It is a much tougher job. She asked if the District had a grant writer. MOTION: P. Shearing MOVED to call the question. SECOND: Man in audience. Moderator Hutwelker declared Article Six to be placed on the ballot. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Six. SECOND: P. Shearing. VOTE: Voice Vote yes. Motion passes.

ARTICLE SEVEN: Shall the Monadnock Regional School District receive and approve the reports of the agents, auditors, committees and officers chosen as printed and distributed in the Annual Report? (Majority vote required). **MOTION:** P. Shearing **MOVED** to place Article Seven on the ballot as presented. **SECOND:** N. Moriarty. **VOTE:** Voice Vote yes. **Motion passes.**

ARTICLE EIGHT: To listen to opinions of a purely advisory nature with regards to the conduct of school affairs for the ensuing year. (Majority vote required). **MOTION:** Man in audience **MOVED** to place Article Eight on the ballot as presented. **SECOND:** Man in audience. **VOTE:** Voice Vote yes. **Motion passes.**

ARTICLE NINE: Whereas the current School Board Policy BCA item #10 reads: "when the Board has made a final decision, members of the Board should take no private action that will compromise the Board or administration; and refrain from private actions which undermine or compromise official Board action." Will the voters of Monadnock Regional School District (MRSD) vote to have the MRSD school board delete BCA item #10 – to provide freedom of speech as provided by the Bill of Rights – Amendment One, in our United States Constitution? (Majority Vote required). By Petition. MOTION: N. Moriarty MOVED to place Article Nine on the ballot as presented. SECOND: B. Bohannon. VOTE: Voice Vote yes. Motion passes.

Motion to adjourn: MOTION: N. Moriarty MOVED to adjourn the Deliberative Session at 2:20PM. SECOND: B. Bohannon. VOTE: Voice Vote yes. Motion passes. The Meeting will continue on March 14, 2017 at the Voting Session.

Respectfully submitted,

Laura L. Aivaliotis,

Recording Secretary



Revenue Administration New Hampshire Department of

MS-27 2017

School Budget Form:

FOR SCHOOL DISTRICTS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24 Appropriations and Estimates of Revenue for the Fiscal Year from July 1, 2017 to June 30, 2018 Form Due Date: 20 days after the meeting

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This form was posted with the warrant on:

For assistance please contact the NH DRA Municipal and Property Division

SCHOOL BUDGET COMMITTEE CERTIFICATION

P. (603) 230-5090 F: (603) 230-5947 http://www.revenue.nh.gov/mun-prop/

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

School Budget Committee Members	Signature Signature			of My X	I MIN AT			Charles Comme	
School	Printed Name	(Mercial III Marriel - Marrial	Bring C. Burl	C. F. Worneth	When Mation	Wayne Czchlida	DAN CERMAN	Deisa Pohamon	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

TO PAGE		1000	Appro	priations	15/12/11/12	3 T. J. S. P. J.	A MANAGEMENT	
Account Code	Description	Warrant Article #	Actual Expenditures Prior Year	Appropriations Current Year as Approved by DRA	School Board's Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)	Committee's Appropriations Ensuing FY (Recommended)	Committee's Appropriations Ensuing FY (Not Recommended)
Instruction				DAG DE	1 5 95 5 10 10	R. Fall Son	100 3 3 3	
1100-1199	Regular Programs	01	\$11,040,729	\$11,627,858	\$11,877,822	\$0	\$10,524,854	\$1
1200-1299	Special Programs	01	\$7,554,244	\$7,258,318	\$8,186,019	\$0		\$(
1300-1399	Vocational Programs	01	\$69,324	\$70,000	\$72,000	\$0	\$72,000	\$(
1400-1499	Other Programs	01	\$289,554	\$297,234	\$364,702	\$0	\$364,702	\$(
1500-1599	Non-Public Programs		\$0	\$0	\$0	\$0	\$0	\$(
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$0	\$0		\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0		\$(
Support Ser	vices					STATE OF THE OWNER, WHEN	Water State	NEW BUILDING
2000-2199	Student Support Services	01	\$1,876,630	\$1,777,986	\$2,213,173	\$0	\$2,163,173	\$0
2200-2299	Instructional Staff Services	01	\$616,511	\$712,913	\$682,142	\$0		\$0
General Adr	ministration	12 12 1	or Between the Bull	Size of a Size				
0000-0000	Coffective Bargaining		\$0	\$0	\$0	\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0	\$0	\$0
2310-2319	Other School Board	01	\$233,360	\$307,100	\$355,530	\$0		\$0
Executive A	dministration	INVESTIGES	PERMIT	EUNE EUR	HI I I SO LESS TO			
2320 (310)	SAU Management Services	01	\$283,128	\$246,047	\$256,559	\$0	\$256,559	\$0
2320-2399	All Other Administration	01	\$80,989	\$111,027	\$128,541	\$0	\$128,541	\$0
2400-2499	School Administration Service	01	\$1,519,388	\$1,547,932	\$1,745,978	\$0	\$1,745,978	\$0
2500-2599	Business	01	\$811,943	\$945,949	\$909,317	\$0	\$844,317	\$0
2600-2699	Plant Operations and Maintenance	01	\$2,250,563	\$2,719,481	\$2,595,364	\$0	\$2,445,364	\$0
2700-2799	Student Transportation	01	\$1,697,671	\$1,972,065	\$1,830,677	\$0	\$1,780,677	\$0
2800-2999	Support Service, Central and Other	01	\$1,410,951	\$1,421,391	\$1,323,445	\$0	\$1,323,445	\$0
Non-Instruc	tional Services	- W- W- W-		44,742,532	44,523,113	.40	\$1,323,143	30
3100	Food Service Operations		\$0	\$0	\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0	\$0	\$0
	quisition and Construction		A CONTRACTOR OF THE PARTY OF TH	Established States	20	30	30	\$0
100	Site Acquisition		\$0	\$0	\$0	\$0	\$0	\$0
1200	Site Improvement		\$0	\$0	\$0	\$0	\$0	\$0
1300	Architectural/Engineering	 	\$0	\$0	\$0	\$0 \$0	\$0	\$0
1400	Educational Specification Development	 	\$0	\$0	\$0	\$0	\$0	
1500	Bullding Acquisition/Construction	 	\$0	\$0	\$0	\$0	\$0	\$0
1600	Building Improvement Services	l	\$0	\$0	\$0	\$0		\$0 \$0
1900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0	\$0	
Other Outlay			40	10	au]	301	\$0	\$0
110	Debt Service - Principal		\$0	\$0	tol	40	40	40
120	Debt Service - Interest		\$0	\$0	\$0 \$0	\$0	\$0	\$0
und Transfe			PO	₽U	\$0	\$0	\$0	\$0
220-5221	To Food Service	01	#04F CE1	4070 000	+070 agal			7.01
222-5229	To Other Special Revenue	OI.	\$845,651	\$970,000	\$970,000	\$0	\$970,000	\$0
230-5239	To Capital Projects		\$0	\$0	\$0	\$0	\$0	\$0
254	To Agency Funds		\$1,281,000	\$1,150,000	\$0	\$0	\$0	\$0
300-5399	Intergovernmental Agency Allocation		\$0	\$0	\$0	\$0	\$0	\$0
990			\$0	\$0	\$0	\$0	\$0	\$0
	Supplemental Appropriation		\$0	\$0	\$0	\$0	\$0	\$0
992	Deficit Appropriation		\$0	\$0	\$0	\$0	\$0	\$0
otal Propos	ed Appropriations		\$31,861,636	\$33,135,301	\$33,511,269	\$0	\$31,423,301	\$0

MS-27: Monadnock 2017 1 of 1

			Special Wa	pecial Warrant Articles	S			
Account	Purpose of Appropriation	Warrant Article #	Actual Expenditures Prior Year	Appropriations Current Year as Approved by DRA	School Board's Appropriations Ensuing FY (Recommended)	School Board's Appropriations Ensuing FY (Not Recommended)	Committee's Appropriations Ensuing FY (Recommended)	Committee's Appropriations Ensuing FY (Not
5251	To Capital Reserve Fund		0\$				-	
5253	To Non-Expendable Trust Fund		0\$	0\$				Ť Ŭ
5230-5239	To Capital Projects	05	0\$			\$1,400,0	\$1,400.0	Ā V
	Purpose:	Purpose: Renovations						•
5230-5239	To Capital Projects	03	0\$	0\$	\$193,000	0\$	\$193,000	₹
	Purpose: repairs	: repairs						5
5252	To Expendable Trusts/Fiduciary Funds	40	0\$	0\$	\$75,000	\$0	\$75.000	V
	Purpose:	Purpose: Before and After Sch	er School Programming	gu				-
5252	To Expendable Trusts/Fiduciary Funds	05	0\$	0\$	\$50,000	0\$	\$50,000	Ĭ v
	Purpose:	to fund Special	Purpose: to fund Special Ed. Expendable Trus	S				
Special Arti	Special Articles Recommended		0\$	0\$	\$318,000	\$1,400,000	\$1,718,000	3
		B B S S S S	Individual M	ividual Warrant Articles	Se			
Account	Purpose of Appropriation	Warrant Article #	Actual Expenditures Prior Year	Appropriations Current Year as Approved by DRA	School Board's Appropriations Ensuing FY (Recommended)	School Board's Appropriations Ensuing FY (Not Recommended)	Committee's Appropriations Ensuing FY	Committee's Appropriations Ensuing FY (Not
1100-1199	Regular Programs	90	0\$		\$380,462	0\$		\$380 463
	Purpose:	Purpose: Teachers Contract	ਖ਼		10 No. 10			Sol (soch
1200-1299	Special Programs	90	0\$	0\$	\$40,000	0\$	\$0	\$40.000
		Purpose: Teachers Contract	act					
Individual	Individual Articles Recommended		0\$	0\$	\$420,462	0\$	0\$	\$420,462
							The second secon	

Account Purpose of Appropriation Local Sources Purpose of Appropriation Local Sources 1300-1349 Tamportation Fees 1500-1359 Food Service Sales 1700-1799 Student Activities 1800-1899 Student Activities 1800-1899 Other Local Sources Student Activities State Sources Community Service Activities 3210 School Building Aid 3220 Chindergarten Building Aid 3230 Chindergarten Building Aid 3240-3249 Vocational Aid 3250 Child Nutrition 3260-3299 Other State Sources Federal Program Grants Federal Program Grants Federal Program Grants Federal Program Grants 4500 Other State Sources Federal Program Grants Graduit Education 4550 Adult Education 4560 Child Nutrition 4570 Vocational Education 4580 Adult Education 4580 Adult Education 4580 Chi				
1 Source -1349 -1449 -1599 -1599 -1999 -3299 -3299 -3299 -3299 -3299 -3299 -3299 -5699 -5699	Warrant Article #	Revised Revenues Current Year	School Board's Estimated Revenues	Budget Committee's Estimated Revenues
-1349 -1599 -1699 -1799 -1999 -3249 -3299 -3299 -3299 -5139 -5139				
-1449 -1599 -1799 -1899 -1999 -3299 -3299 -4539 -4539 -5699	01	000'08\$	000'08\$	000'08\$
-1599 -1699 -1799 -1999 -3299 -3299 -3299 -4999 -4999 -5139		0\$	0\$	0\$
-1799 -1799 -1999 -3249 -3299 -3299 -4539 -5139 -5699		0\$	0\$	0\$
-1799 -1899 -1999 -3249 -3299 -4539 -5139 -5139		0\$		0\$
-1999 -1999 -3249 -3299 -4539 -4539 -5139		0\$		0\$
-1999 -3249 -3299 -4999 -4999 -5139 -5139		0\$	0\$	0\$
-3249 -3299 -4999 -5139 -5139	01	\$140,000	\$115,000	\$115,000
-3249 -3299 -3299 -4539 -5139 -5699			一次一次の行列 かいちゅう 日の後の年の日	
-3249 -3299 -4539 -4539 -5139 -5699		\$630,701	0\$	0\$
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-3249 -3299 4539 4999 -5139	01	\$255,000	\$255,000	\$255,000
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-5139 -5139 -5699		0\$		0\$
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5693		0\$	0\$	0\$
2693		0\$	0\$	0\$
5699		0\$	0\$	0\$
2693		0\$		0\$
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5693		0\$	0\$	0\$
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	02	0\$	0'05\$	\$50,000
		0\$	0\$	0\$
Total Estimated Bevenues and Credits		\$2,407,694	\$1,828,981	\$1,828,981

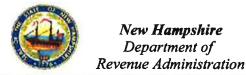
	Budget Summary		
Item	Current Year	School Board Ensuing Year	Budget Committee Facuity Vear
Operating Budget Appropriations Recommended	\$31,945.801	¢33 511 269	Secret Feet
Special Warrant Articles Recommended	250 000 14	CONTINUE	\$31,423,30
	C/6/067/T¢	\$318,000	\$1,718,000
Individual Warrant Articles Recommended	\$39.500	4420 462	
TOTAL Appropriations Decommonded		301,021¢	59-
CONTRACTOR MECOLIFICATION	\$33,276,276	\$34,249,731	422 171 20
Less: Amount of Estimated Revenues & Credits	\$2 410 188	10.75.17.04	,007,141,500
Continued to the continued of the contin	DOT/CT-174	\$1,626,981	\$1,828,98:
Esumated Amount of State Education Tax/Grant	PARTICIPATION OF THE PROPERTY OF THE PARTICIPATION	\$11 678 421	¢11 C20 42:
Ectimated Amount of Tayon to be Defend for Education		171 10 10 171	7+1,0/0,11¢
באייווימינים אוויסמוור סו ומאבא נס חב צמצבת נסו במחלקתסנו		\$20,742,329	\$19,633,890

Budget Committee Supplemental Schedule

1. Total Recommended by Budget Committee	\$33.141.301
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	0\$
3. Interest: Long-Term Bonds & Notes	0\$
4. Capital outlays funded from Long-Term Bonds & Notes	C+
5. Mandatory Assessments	∪ \$
6. Total Exclusions (Sum of Lines 2 through 5 above)	8
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$33.141.301
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$3,314,130

Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	•
10. Voted Cost Items (Voted at Meeting)	+ · • • • • • • • • • • • • • • • • • •
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	+ 45

12. Bond Override (RSA 32:18-a), Amount Voted



2017 Default Budget

Monadnock

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: 1/40/17

For Assistance Please Contact: NH DRA Municipal and Property Division

Phone: (603) 230-5090 Fax: (603) 230-5947

http://www.revenue.nh.gov/mun-prop/

SCHOOL BOARD OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

ool Board or Budget Comm	nittee Certifications
Position	Signature
Sokell Board	MINICIAN
1 Budget	to the
IN BURGET,	Colul 7 Mounts
n Budget	Water
r Bodget	Man ma
1 Budget 1	Dan Gol Jugar
n product	18 Marin
, ,	, ,,
	Position Solar Brand Langet Budget Budget

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/



New Hampshire Department of Revenue Administration

2017 Default Budget

Account Code	Purpose of Appropriation	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
General Administ	ration				
0000-0000	Collective Bargaining	\$0	\$0	\$0	\$0
2310 (840)	School Board Contingency	\$0	\$0	\$0	\$0
2310-2319	Other School Board	\$307,100	(\$31,300)	\$0	\$275,800
Instruction	Daniel and the second		1.0		
1100-1199	Regular Programs	\$11,627,858	\$8,362	(\$83,061)	\$11,553,159
1200-1299	Special Programs	\$7,258,318	\$917,108	\$0	\$8,175,426
1300-1399	Vocational Programs	\$70,000	\$2,000	\$0	\$72,000
1400-1499	Other Programs	\$297,234	\$18,752	\$0	\$315,986
1500-1599	Non-Public Programs	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs	\$0	\$0	\$0	\$0
1800-1899	Community Service Programs	\$0	\$0	\$0	\$0
Support Services					
2000-2199	Student Support Services	\$1,777,986	\$416,094	\$0	\$2,194,080
2200-2299	Instructional Staff Services	\$712,913	(\$35,755)	\$0	\$677,158
Executive Admini	stration				
2320 (310)	SAU Management Services	\$246,047	\$10,512	\$0	\$256,559
2320-2399	All Other Administration	\$111,027	(\$6,392)	\$0	\$104,635
2400-2499	School Administration Service	\$1,547,932	\$53,545	\$0	\$1,601,477
2500-2599	Business	\$945,949	(\$36,632)	\$0	\$909,317
2600-2699	Plant Operations and Maintenance	\$2,719,481	(\$149,867)	\$0	\$2,569,614
2700-2799	Student Transportation	\$1,972,065	(\$141,388)	\$0	\$1,830,677
2800-2999	Support Service, Central and Other	\$1,381,891	(\$60,446)	(\$81,061)	\$1,240,384
Non-Instructions	1 Services				
3100	Food Service Operations	\$0	\$0	\$0	\$0
3200	Enterprise Operations	\$0	\$0	\$0	\$0
Facilities Acquisi	tion and Construction				
4100	Site Acquisition	\$0	\$0	\$0	\$0
4200	Site Improvement	\$0	\$0	\$0	\$0
4300	Architectural/Engineering	\$0	\$0	\$0	\$0
4400	Educational Specification Development	\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction	\$0	\$0	\$0	\$0
4600	Building Improvement Services	\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction	\$0	\$0	\$0	\$0
Other Outlays					
5110	Debt Service - Principal	\$0	\$0	\$0	\$0
5120	Debt Service - Interest	\$0	\$0	\$0	\$0
Fund Transfers					
5220-5221	To Food Service	\$970,000	\$0	\$0	\$970,000
5222-5229	To Other Special Revenue	\$0	\$0	\$0	\$0

Default Budget: Monadnock 2017



New Hampshire Department of Revenue Administration

2017 Default Budget

Account Code	Purpose of Appropriation	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
5230-5239	To Capital Projects	\$0	\$0	\$0	\$0
5251	To Capital Reserve Fund	\$0	\$0	\$0	\$0
5252	To Expendable Trusts/Fiduciary Funds	\$0	\$0	\$0	\$0
5253	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0
5254	To Agency Funds	\$0	\$0	\$0	\$0
5300-5399	Intergovernmental Agency Allocation	\$0	\$0	\$0	\$0
9990	Supplemental Appropriation	\$0	\$0	\$0	\$0
9992	Deficit Appropriation	\$0	\$0	\$0	\$0
	Total Appropriations	#31,945,801	\$964,593	(\$164,122)	\$32,746,27 2



New Hampshire Department of Revenue Administration

2017 Default Budget

Account Code	Reason for Reductions/Increases or One-Time Appropriations
2500-2599	reduced costs of insurance coverage
2200-2299	staff and related benefits
1400-1499	increase in hours for athletic director
2310-2319	reduced legal expenditures budgeted
2600-2699	reductions due to fuel/energy savings
1100-1199	reduction of one tilme costs
1200-1299	increase in number of students in out of dis trict placements
2000-2199	added speech and language staff based on need
2700-2799	reduction due to negotiated bus contract
2800-2999	reduction in staff costs and equipment costs
1300-1399	increase in students sent to cvc courses

Default Budget: Monadnock 2017 4 of 4

MONADNOCK REGIONAL

School Year:

2016-2017

Formula: Current Expenses - 75% on ADM-R, 25% on Equal Val Capital Expenses: 100% on Equalized Valuation As of 7-1-13

> Jane E. Fortson Date Completed: Completed by:

12-Oct-16

Complete the template by entering the data in the shaded cells.

Section I - Enter the Capital Expenses and Building Aid amounts. Enter the Budget Amount and Revenues for the district. Enter the total of the town specific revenues. Enter the Enhanced Education Retained Taxes and Grant amounts for each town.

Section II - Enter the ADM in Residence and Equalized Valuations for each town. For example, in FY17 enter the ADM for 2014-2015

and the Equalized Values for 2014.

Section III - Enter any town specific revenues. The assessment will then be calculated for each town. Due to rounding, the total assessment

in Section III may not agree with the Tax Assessment in Section I. Please assign the difference to a municipality within your cooperative. (Town specific revenues may be trust funds or impact fees.)

Comments: Please use this section to notify us of any details regarding town-specific revenues or other apportionment information.

-519,299 33,274,801 3,691,591 29,063,911 29,063,911 29,583,21 Less Fund Balance and Revenues -MS 24:

Total Appropriation from MS 22:

ax Assessment: Less Net Capital

To Be Apportioned

Plus Town Specific Revenues Current Apportionment

o Apportion

*Please include a list of Capital Items with this apportionment. 519.299 Net Capital

1,150,000

Capital Expenses

630,701

Less Bldg Aid Capital Exp

Adequacy Aid for Fiscal Year:	Year:		
	Grant	Retained Tax	Total
Fitzwilliam	662,002	566,562	1.228.564
Gilsum	482,812	135.605	618 417
Richmond	842,848	216.366	1 059 214
Roxbury	58,512	59.929	118 441
Swanzey	5,264,554	1.253.707	6.518.261
Troy	2,026,303	219,456	2.245.759
Total	9,337,031	2.451.625	11 788 656

SECTION II

Ves	PY2014-2015	Year	2014		75% & 25%
	L				Combined
	ADM	WDW %	Equalized Val	Eval %	Percent
Fitzwilliam	251.52	0.1492629	270,961,687	0.2464729	0.1735654
Gilsum	72.90	0.0432620	59,208,086	0.0538570	0.0459108
Richmond	137.34		94,574,850	0.0860274	0.0826345
Roxbury	20.00		25,979,677	0.0236317	0.0148096
Swanzev	914.89		546,690,260	0.4972820	0.5315222
Trov	288.43	0.1711669	101,942,157	0.0927289	0.1515574
Total	1,685.08	0.9999998	1,099,356,717	0.999999	0.9999998

SECTION III

	Current	Capital	Less Town Specific	Total	Less Final	Local Tax
	Apportionment	Apportionment	Revenues	Apportioned	State Aid	Assessment
Fitzwilliam	1-2	127,993		5,172,482	1,228,564	3,943,918
Gilsum	1,334,347	27,968		1,362,315	618,417	743,898
Richmond	2,401,682	44,674		2,446,356	1,059,214	1,387,142
Roxbury	430,425	12,272		442,697	118,441	324,256
Swanzey	15,448,114	258,238		15,706,352	6,518,261	9,188,091
Troy	4,404,851	48,154		4,453,005	2,245,759	2,207,246
Total	29.063,908	519,299	0	29,583,207	11,788,656	17,794,551

Tax Assessment from Section I:		29,583,210.00
Total Assessment from Section III + Equitable Education Aid:		29,583,207.00
Difference (+/-) to be assigned to the town of:	Swanzey	3.00

Comments:

DOE 25 for 2015-2016

	DIST LOC	00				DOE 25 2015 2016				
Monadnock Regional School District		_	Acct	3	6	(3)				
TITLES	PAGE LINE	_	e e			2	(4)	(9)	(9)	8
DETAILED EXP DATA FOR SPECIAL EDUCATION				100	200	300 400 500	000			
(Data for Handicapped/Disabled Only) (All Funds)				Salaries	Employee Banefite	000,000	8	700	800/900	
INSTRUCTION		-			million pacending	miprojec Delicito Purchased Services	Supplies	Property	Other	Total
Elementary	2	,		4 404 070 00					*	
Middle/Junior High				00.070,104,1	-	,	20,235.00	5,249.00	00.00	4.035 633 00
List	7	,		377,267.00		397,937.00	11.354.00	705 00	90.0	00.000,000,000
	21	9		766,864.00			23,096,00	1 455 00	00.0	1,090,523.00
Subtotal (Lines 1 thru 3)	23	4		2,626,007.00	2,198,289.00	2,484,739.00	54 685 00		00.00	2,238,973.00
RELATED SERVICES			10.5			CANADO S		The second second	0.00	7,371,129.00
Elementary	24	2		233,944,00	105 026 00	00 950 6	***************************************	***************************************		
Middle/Junior High	21	9		73,394.00	32 949 00		2,962.00		26.00	344,964.00
High	21	7		151.375.00		4 642 00	936.00		18.00	108,225.00
Subtotal (Lines 5 thru 7)	24	 e		458 743 00	ľ	00.010.1	1,930.00		36.00	223,212.00
ADMINISTRATION		-		20,11,00		00.787,6	5,848.00	0.00	110.00	676,401.00
Elementary	21	on		62 004 00	04 070 00			-	-	***************************************
Middle/Junior High	+	40		20,000,00	,		80.00		1,081.00	91,841.00
High	-	2 7	t	19,480,00	7,836.00		25.00		339.00	28,813,00
Subtotal (lines O thru 44)	1			40,177,00	16,162.00	2,337.00	52.00		700.00	59.428.00
Controller S a unu 11)	2	72	i	121,748.00	48,976.00	7,081.00	157.00	0.00	2 120 00	180 000 00
LEGAL				-	***************************************	The second second	STATE OF THE PARTY	Name of the Party	2,120,00	190,092.00
Elementary	7	13								-
Middle/Junior High	21	14								0.00
High	21 .	15								00.00
Subtotal (Lines 13 thru 15)	21	16		00 0	8					00.00
TRANSPORTATION	+		315	Boundary of the Party of the Pa	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT	0.00	00.00	00.00	00.0	00.0
Elementary	21	17		55.095.00	4 759 nn	466 980 90		*		-
Middle/Junior High	-	18		17.285.00	1 493 00	100,000,000 100,000,000	14,849.00	0.00		241,083.00
High	21	19	i	35,650.00		407 667 00	4,659.00	0.00		75,635.00
Subtotal (Lines 17 thru 19)	-	20		108.030.00		00.160,101	9,608.00	00.0		155,995.00
TOTAL (Lines 4,8,12,16.20)	-	2	-	2 244 400 00	100	070,235,00	29,116.00	0.00	00'0	472,713.00
No. of the second secon	+	-	T	00.000	4,462,330.00	2,823,852.00	89,806.00	7,409.00	2,230.00	8,700,325.00
Total by		H		(1) Instruction	(2) Related Svcs.	(3) Administration	loca (W)			
Instructional Level				Lines 1,2,3	Lines 5.8.7	line 0 40 44	lines 40 44 4F	(a) I ransportation	(6) Total	***************************************
Elementary	24	22		4.035 633 00	344 064 00	11,01,0	LINES 13, 14,15	Lines 17, 18,19	1	
Middle/Junior High	24	23		1 096 523 00	200 000	91,041.00	0.00	241,083.00	4,713,521.00	***************************************
High	+-	24	t	2 238 973 00	993 949 00	28,813.00	0.00	75,635.00	1,309,196.00	
TOTAL	⊩	35	-	20.000, 120.00		29,428.00	0.00	155,995.00	2,677,608.00	
	1	3	-	00.82 , 176,	676,401.00	180,082.00	00.00	472,713.00	8,700,325.00	

Monadnock Regional School District Students by Town as of 10/1/2016

Student Enrollment by Schools and Towns - October 1, 2016

	Fitzwilliam	Gilsum	Richmond	Roxbury	Sullivan	Swanzev	Trov	Other	School Totals
Cutler Elementary	1	1	25	4	0	236	3	0	270
Dr George Emerson Elementary	123	1	13	0	0	9	22	16	181
Gilsum Elementary	0	33	4	Н	0	18	3	0	59
Mount Caesar Elementary	1	0	37	5	0	198	9	24	271
Troy Elementary	1	0	0	0	0	0	147	4	152
Monadnock Regional Middle School	41	10	17	2	0	127	48	0	245
Monadnock Regional High School	72	17	39	8	0	270	76	-	483
Out of Building	4	1	7	0	0	14	7	0	33
Town Totals	243	63	142	20	0	698	312	45	1694

State of New Hampshire Monadnock Regional School District (MRSD)

Warrant for 2016-2017

School Board/Budget Committee Meeting Deliberative Session Minutes February 6, 2016

School Board Members: Barry Faulkner, Nicholas Mosher, Bob Mitchell, Joseph Smith, Pat Bauries, Phyllis Peterson, Scott Peters, Michael Blair, James Carnie, Winston Wright, Lisa Steadman, Karen Wheeler and Betty Tatro.

Budget Committee Members: Wayne Lechlider, Neil Moriarty, Tom Parker, Wendy Martel, Kristine Goodenough, Dan Coffman, Bonnie Black and Adam Hopkins

Administration Present: L. Witte, Superintendent, L. Carey, Dir. of Curriculum and Assessment, T. Kennett, Dir. of Students Services, J. Fortson, Business Manager, N. Richardson, Dir. of Technology and Emergency Management and D. LaPointe Facilities Director,

Principals Present: M. Suarez-Mt. Caesar, A. Salzmann-Cutler, K. Stone-Emerson/Troy, A. Noel-Gilsum and L. Kalloger-MSHS.

Also Present: Jim O'Shaughnessy, Attorney for the Board, William Hutwelker, Moderator and Bruce Tatro, Assistant Moderator and Swanzey Representative, M. Cloutier, School District Clerk, L. Reinhart, Administrative Assistant and L. Aivaliotis, MRSD Recording Secretary.

The Boys and Girls Scouts led the group in the Pledge of Allegiance.

- W. Hutwelker recognized the teachers and the Maintenance Dept. for all their work in the District. The audience gave a round of applause.
- W. Hutwelker asked the assembly if they would allow J. O'Shaughnessy, the Attorney for the Board to be allowed to speak if called upon. He is not a resident of the District. **VOTE:** Voice vote yes. **Vote passes.**
- W. Hutwelker reminded people the rules for running the meeting had been handed out. He said as a point of order he will recognize the people wishing to speak, cease debate and if anyone is in line they will be allowed to speak. MOTION: N. Moriarty MOVED to agree with the process as just explained. W. Hutwelker will not read each warrant article. The articles are on the screen and in the handout. SECOND: T. Parker. VOTE: Voice vote yes. Motion passes.

W. Hutwelker read the beginning of the Warrant: To the inhabitants of the Cooperative School District in the Towns of Fitzwilliam, Gilsum, Richmond, Roxbury, Swanzey and Troy qualified to vote in the District Affairs:

You are hereby notified to meet at the Monadnock Regional Middle/High School on Saturday, the 6th day of February, 2016 at 10:00 o'clock in the forenoon for the purpose of hearing an explanation of the following subjects and to carry on any discussion or debate with respect thereto, with said subjects to be open to amendment:

NOTICE: School District Officers will be elected at the second session of the Annual Meeting of the Monadnock Regional School District on March 8th, 2016 in accordance with the statutory election procedures adopted by a vote of the District on March 11, 1996. The School District Warrant for the election of School District Officials will be posted in accordance with Revised Statutes Annotated (RSA) 40:13 in each of the District's member Towns.

The polls will be open to voters in their towns of residence on March 8th, as follows:

Fitzwilliam – Town Hall, 11 am-7pm
Gilsum – Gilsum Elementary School, 1pm-7pm
Richmond-Veterans Hall, 11am-7pm
Roxbury-Meeting House, 6:30pm-mid-meeting
Swanzey-Christian Life Fellowship Church, 8am-7pm
Troy-Samuel E. Paul Community Center 10am-7pm

MOTION: T. Mattson MOVED to discuss Article Seven before Article One. SECOND: N. Moriarty. VOTE: Standing vote yes-30 and Standing vote no-43. Motion fails.

Superintendent Witte introduced herself to the audience. She explained she has been in education for 21 years in different positions. She is thrilled to be Monadnock's Superintendent. She thanked everyone for being here.

ARTICLE ONE: Shall the Monadnock Regional School District raise and appropriate in the operating budget, not including appropriations by special warrant articles, which will be voted on separately, totaling \$31,820,000, (\$970,000 is required for federal grants and nutrition grants that are funded by separate State and Federal revenues)? Should this article be defeated, the default budget will be \$31,945,801 which is the same as last year with certain adjustments required by previous action of the Monadnock Regional School District by law; or the governing body may hold one special meeting, in accordance with Revised Statutes Annotated (RSA) 40:13, X and XVI, to take up the issue of a revised operating budget only. The School Board supports/does not support this article. The Budget Committee supports this article. (Majority vote required). MOTION: K. Colby MOVED Article One to be placed on the ballot as presented. SECOND: N. Moriarty. DISCUSSION: W. Lechlider explained the Budget Committee set the Operating Budget and the Default Budget. He said the committee met with the administration and principals and came out in the middle. B. Faulkner said the Board does not support this budget. We reviewed the proposed positions and heard from the parent and staff regarding the needs that were not being met. The Board asked for an additional \$300,000.00 plus. Volunteers will make an effort to privately fund the Milling Machine and the Board placed the SRO on a separate Article. We managed to fund the Math Program through the budget with no additional funds. There are a few positions that would be a loss to the District is they were not added to the budget. The Board asked for the Modified Core Teacher, the Interventionist/principal in Gilsum and the Social Worker with a Drug/Alcohol Certification. The Board will not support this budget. MOTION: C. Thomas MOVED to amend Article One and increase the Budget by \$207,382.00 (over the default) to a total proposed budget for 2016-2017 in the amount of \$32,153,183.00 as previously proposed by the administration. SECOND: J. Smith. DISCUSSION: N. Moriarty said the default is less than that and the District will never pass it. W. Lechlider commented on the additional articles and does not believe the taxpayers will go both ways. M. Nolan commented on the decline in enrollment and asked why the Board would increase the budget. He said more money is not always the best situation, T. Mattson said J. Fortson had said we are closer to the State Average. The School Board is accomplishing the goal. Why raise more than what is needed? J. Carnie said the Finance Committee spent more

time than any other committee reviewing the budget. The committee came in with a recommendation which was \$800,000.00 less and that was voted down by people who did not spend time reviewing the budget. When the voters go to the polls they will vote it down. N. Mosher is concerned with the per pupil cost. We are not an average District. We asked the District to bring their concerns, come with solutions and we are obligated to support their concerns. B. Mitchell will support the amendment. The average cost per pupil is not an appropriate measure. We have 45% of the students with Free and Reduced Lunch and 27% of the population are Special Ed. The decline in population is 21 students across the District. W. Lechlider said a District that is spread out does not affect the cost per pupil. The transportation is a cost to the District. B. Tatro said the positions requested have been thought out. The positions are marked for specific students. She strongly supports this motion. B. Faulkner said the District is spread out with smaller schools which are less efficient and requesting more services. T. Mattson spoke of a person who will be losing his home due to high taxes. The teachers are asking for 95% of their health insurance to be paid by the District. C. Raymond said she does feel bad for the people losing their homes but we do not want to punish the students and the staff. We are doing more efficient schooling and being creative. Class size is going up. We are not teaching what we did before. There are all different teaching styles. M. Diven said it is more expensive to educate students. There are drug issues. It is a lot different than before. We need to talk to those issues in schools. We need to educate the student hands on. Heather Smith said we need to invest in the future of our community our children. S. Biddle said if you reduce the enrollment by 20 students multiple that by \$15,000.00 it is \$300,000.00. It is not trivial. The School District is pushing districts out. Every town is hurting. Seniors are getting pushed out. Some feel education was better years ago. D. Coffman said for several years the Budget Committee has come well under the proposed budget. We are receiving \$400,000.00 less in Adequacy Funding, going higher in the budget is not responsible. Lower is irresponsible, we found a medium. A full time principal in Gilsum is not a good idea now. Look at a flat year over year budget. VOTE on amendment for a proposed budget in the amount of \$32,153,183.00: Ballot Vote: Yes-51, No-37. Motion passes. VOTE on amended motion: Voice Vote yes. Motion passes. Moderator Hutwelker declared Article One to be placed on the ballot as amended. MOTION: E. Kaplan MOVED to restrict reconsideration on Article One. SECOND: C. Raymond. VOTE: Voice Vote yes. Motion passes.

ARTICLE TWO: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$1,100,000 for renovations, including asbestos abatement and other health and safety upgrades at the Mount Caesar Elementary School. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2019 whichever is earlier. The School Board supports this article. The Budget Committee supports this article. (Majority vote required). MOTION: B. Faulkner MOVED Article Two to be placed on the ballot as presented. SECOND: N. Moriarty. DISCUSSION: B. Faulkner explained what is included in the renovations to the Mt. Caesar School. W. Lechlider said the Budget Committee supports this article. It is the biggest elementary school and it needs work. MOTION: N. Moriarty MOVED to amend Article Two in the amount of \$550,000.00. SECOND: S. Biddle. DISCUSSION: N. Moriarty said he does not object to the 1.1 million for the renovations but they will not spend that by the end of this year. Put the remainder in a warrant article for next year. The taxpayers have always supported the renovation articles. S. Biddle said to put it in a Trust. Spread it out. B. Faulkner gave a detailed list of the items to be done at Mt. Caesar. It was explained we need the funds for the contracts with the contractors. B. Mitchell is against the amendment. Many of the major systems are not in good shape or even the facility. J. Fortson is against this amendment. Last year we spent quite a bit of the funds. If we do not have all the funds we will have a very small window of opportunity. K. Tomer has been a staff member at Mt. Caesar for 17 years. She has yet to see improvements to the school.

MOTION: N. Moriarty MOVED to call the question. DISCUSSION: D. Coffman is in support of the renovations. He is afraid some of the other articles may not pass due to the amounts. VOTE to call the question: Voice vote yes. Motion passes. VOTE on amendment to reduce to \$550,000.00: Voice vote-no. Motion fails. MOTION: N. Moriarty MOVED to call the question. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes. Moderator Hutwelker declared Article Two will be placed on the warrant as presented. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Two. SECOND: K. Goodenough. VOTE: Voice vote —yes. Motion passes.

ARTICLE THREE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$50,000 for the continued asbestos abatement at the Middle/High School. This is a Special Warrant Article in accordance with RSA 32:3 VI. This will be a non-lapsing warrant article per RSA 32:7 and will not lapse until the maintenance projects are complete or June 30, 2019 whichever is earlier. The School Board supports this article. The Budget Committee supports this article. (Majority vote required) B. Faulkner explained this is an ongoing program. N. Moriarty said this is responsible. MOTION: K. Colby MOVED to call the question. SECOND: P. Shearing. Moderator Hutwelker declared Article Three will be placed on the ballot as presented.

ARTICLE FOUR: Shall the Monadnock Regional School District raise and appropriate the sum of \$89,500.00 to be added to the 2012 Before and After School Expendable Trust Fund created under Article #8 of the 2012-2013 Warrant? The School Board supports this article. The Budget Committee supports this article. (Majority vote required) MOTION: Man in audience MOVED Article Four to be placed on the ballot as presented. SECOND: W. Lechlider. DISCUSSION: It was commented this will support the kids in the District. W. Lechlider said the Budget Committee supports this article. MOTION: N. Moriarty MOVED to call the question. SECOND: P. Shearing. Moderator Hutwelker declared Article Four will be placed on the ballot as presented. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Three and Four. SECOND: P. Shearing. VOTE: Voice vote yes. Motion passes.

ARTICLE FIVE: Shall the Monadnock Regional School District raise and appropriate from surplus, if any, from the budgeted fuel accounts in the 2015-2016 fiscal year, the sum of up to \$50,000.00 to be added to the Emergency Fuel Expendable Trust Fund created under Article 5 of the 2015-2016 Warrant? The School Board supports this article. The Budget Committee supports this article. (Majority vote required). MOTION: N. Moriarty MOVED Article Five to be placed on the ballot as presented. SECOND: P. Shearing DISCUSSION: J. Fortson explained the language the DRA has suggested. The following is suggested language from DRA: ARTICLE FIVE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$50,000 to be added to the Emergency Fuel Expendable Trust Fund previously established. This sum to come from the June 30, 2016 fund balance available for transfer on July 1st, 2016. No new amount to be raised from taxation. (Majority vote required). MOTION: J. Carnie MOVED to amend Article Five with the suggested wording from the DRA. SECOND: L. Steadman. VOTE on amendment: Voice vote-yes. Amendment passes. DISCUSSION: It was explained the School Board supports this motion. MOTION: N. Moriarty MOVED to call the question. SECOND: P. Shearing VOTE: Voice vote-yes. Motion passes. Moderator Hutwelker declared Article Five will be placed on the ballot as amended. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Five. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes.

ARTICLE SIX: To see if the Monadnock Regional School District will vote to discontinue the 1975 Capital Reserve Fund and will transfer the funds accumulated with interest to date of withdrawal be transferred to the

Districts 2009 Building Capital Reserve. (Note: accumulated funds are approximately \$1,475.00) The School Board supports this article. The Budget Committee supports this article. (Majority vote required). J. Fortson explained the suggested wording from the DRA. The following is suggested language for the DRA. ARTICLE SIX: To see if the Monadnock Regional School District will vote to discontinue the 1975 Capital Reserve Fund. (Note: accumulated funds are approximately \$1,475.00) The School Board supports this article. The Budget Committee supports this article. (Majority vote required). MOTION: L. Steadman MOVED to amend Article Six with the suggested wording from the DRA. SECOND: Man in audience. MOTION: N. Moriarty MOVED to accept Article Six as amended. SECOND: Man in audience. VOTE: Voice Vote-yes. Motion passes. Moderator Hutwelker declared Article Six to be placed on the ballot as amended.

ARTICLE SEVEN: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

The Agreement includes provisions that change the method of employee/employer cost sharing. Currently, the District funds a health insurance pool in the amount of \$2,531,838. Going forward, the District will pay Ninety Five percent (95%) of the Anthem Blue \$20 In Patient Deductible Plan for years 1 through 3 of the contract. Any unexpended funds in the health insurance pool will be used to pay or offset the District's share of insurance and the \$1,000 insurance opt-out increase over the three years of the contract.

The district will not pay an estimated \$76,000 for a "sixth class" at the high school if this contract passes. Since this stipend is considered a cost that we are obligated to pay under the current contract, this amount is included in the proposed operating and default budgets. As a result, if this contract passes, the operating budget would be reduced by the stipend and wage related costs.

The estimated increase in the costs for wages and benefits under the collective bargaining agreement are as follows:

Year	Estimated Inc	crease:
2016-17	\$200,450 \$ 4,000 \$ 4,000 \$ 8,000 \$ 5,225 \$ 1,000 \$ 51,930 \$274,605	Salaries (2.36% increase) Increase in stipend for teaching two grades Stipend for overnight trips Additional costs for professional development Increase for unused sick days in excess of 110 days Increase in stipend for class coverage Wage-driven benefits (Social Security, NHRS, etc.) Total
2017-18	\$178,410 <u>\$41,605</u> \$220,015	Salaries (2.06% increase) Wage-driven benefits (Social Security, NHRS, etc.) Total
2018-19	\$ 174,910 \$ 40,789 \$215,699	Salaries (1.97% increase) Wage-driven benefits (Social Security, NHRS, etc.) Total

And further to raise and appropriate the sum of \$274,605 for the 2016-17 fiscal year, such sum representing the additional cost attributable to the increase in wages and benefits over those of the appropriation at current staffing levels paid in the 2015-16 year. The School Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required). J. Fortson explained the suggestions being made by the DRA in regards to Article Seven. The suggestions are to remove paragraph two and paragraph three. The DRA is also suggesting stating the amount of insurance for the tree years of the contract. MOTION: P. Shearing MOVED to postpone the discussion on Article Seven until later in the meeting. SECOND: N. Moriarty. VOTE: Voice vote-yes. Motion passes.

ARTICLE EIGHT: Shall the voters of the Monadnock Regional School District raise and appropriate the amount of \$59,645.00 for the purpose of funding a part-time School Resource Officer at the High School/Middle School? This position is in addition to the Districtwide School Security Officer which is currently funded in the operating budget. The school Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required) B. Faulkner explained the School Board heard from parents and the administration regarding the discipline issues, substance abuse and other events and needs. The SSO provides solutions and guidance to some of the issues. The School Board put the SRO in the budget but took it out and placed it on a separate warrant. The proposed SRO is in response to what the Board has heard. W. Lechlider said the Budget Committee supported the SRO but the Board feels they need both the SSO and the SRO. The Budget Committee does not agree with both positions. MOTION: W. Martel MOVED to amend Article Eight to \$1.00. SECOND: N. Moriarty. DISCUSSION: W. Martel said we just made a change to the budget. If the warrant passes the Board can spend it on anything they wish. L. Steadman said once the funds are designated in an article they can only be spent for that specific purpose. MOTION: E. Kaplan MOVED to call the question. SECOND: P. Shearing. VOTE: Standing vote: yes-12 and no-62. Motion fails. J. O'Shaughnessy clarified the use of the funds in the SRO article. T. Mattson is opposed to the SRO. He said there is no mention of a policy for use of force or for a criminal charge. The School Board has not placed enough security or policies. We had an active gun issue at the MS/HS. The principal took care of the issue. We held our administration to a higher standard. He is not convinced we need guns. M. Nolan said we do not need a SRO. Most likely if there is an issue the SRO will not be in a different part of the school. We have an SSO and we have the teachers and personnel to take care of the situation. He said the cost is \$59,645.00 for a part time SRO. The Town of Swanzey will use the SRO the other part of the time. This has not been thought out. K. Nicholson said the SSO does not carry a gun. It is not an active officer for Swanzey. J. Smith said having a police officer in the school is a great safety and security to this building. He is sure Connecticut wished they had said that as well. P. Bauries said the SRO verses the SSO. The SRO carries a gun and the SSO does not. Our full time SSO is in place now. The SRO would be a police officer. We all want our staff and children to be safe. We value all students in the District. The SRO is employed by Swanzey and will not be utilized in the other schools in the District. We have a proposal to secure the double doors at the MSHS. The report from the administration and the SSO is the discipline issues have dropped substantially. P. Shearing said the Board is asking for a part time SRO at the MS/HS and we have a SSO in the amount of \$55,000.00 plus benefits. We are paying \$59,645.00 for the SRO and with the cost of the two positions we could have a full time SRO. N. Moriarty said the Police Chief of Swanzey made this recommendation for the part time SRO. P. Shearing said the SRO is not just a man standing in the hallways. He will be around with a gun and be most efficient. N. Moriarty said he does not like scare tactics. There has never been a SRO to stop a killing. M. Blair said the school is a bit quieter. He said the SRO and SSO are different in what they can do. The biggest threat is heroin. He would rather have the SRO here to legally handle this issue and be proactive. The problem is here. He is in

support of the motion. He is in favor of having a person at the elementary schools and the MS/HS. J. Smith thanked M. Blair for his comments. The SSO will travel to the District elementary schools and the SRO will be at the MS/HS. Call the question. VOTE: Voice vote-yes. Moderator Hutwelker declared Article Eight will be placed on the ballot as presented.

MOTION: M. Blair MOVED to address Article Nine and Article Ten prior to addressing Article Seven. SECOND: J. Smith. DISCUSSION: J. Smith asked to address Article Seven after the information has come back regarding Article Seven. VOTE: Voice vote-yes. Motion passes.

ARTICLE NINE: To see if the Monadnock Regional School District will vote to raise and appropriate the sum of \$39,500 to perform renovations to the multimedia sound systems at each of the district's school facilities, including the Monadnock Regional Middle High School gymnasium, library, auditorium, athletic tower, and the multi-purpose rooms at Cutler, Emerson, Gilsum and Troy. The School Board supports this article. The Budget Committee supports this article. (Majority vote required) B. Faulkner and W. Lechlider spoke in support of Article Nine. MOTION: K. Nicholson MOVED to call the question. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes. Moderator Hutwelker declared Article Nine to be placed on the ballot as presented. MOTION: E. Kaplan MOVED to restrict reconsideration on Article Eight and Article Nine. SECOND: K. Nicholson. VOTE: Voice vote-yes. Motion passes.

ARTICLE TEN: Shall the Monadnock Regional School District receive and approve the reports of the agents, auditors, committees and officers chosen as printed and distributed in the Annual Report? (Majority vote required). MOTION: N. Moriarty MOVED Article Ten to be placed on the ballot as presented. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes. Moderator Hutwelker declared Article Ten to be placed on the ballot as presented. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Ten. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes.

ARTICLE SEVEN: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

The Agreement includes provisions that change the method of employee/employer cost sharing. Currently, the District funds a health insurance pool in the amount of \$2,531,838. Going forward, the District will pay Ninety Five percent (95%) of the Anthem Blue \$20 In Patient Deductible Plan for years 1 through 3 of the contract. Any unexpended funds in the health insurance pool will be used to pay or offset the District's share of insurance and the \$1,000 insurance opt-out increase over the three years of the contract.

The district will not pay an estimated \$76,000 for a "sixth class" at the high school if this contract passes. Since this stipend is considered a cost that we are obligated to pay under the current contract, this amount is included in the proposed operating and default budgets. As a result, if this contract passes, the operating budget would be reduced by the stipend and wage related costs.

The estimated increase in the costs for wages and benefits under the collective bargaining agreement are as follows:

Year	Estimated Inc	crease:
2016-17	\$200,450 \$ 4,000 \$ 4,000 \$ 8,000 \$ 5,225 \$ 1,000 \$ 51,930 \$274,605	Salaries (2.36% increase) Increase in stipend for teaching two grades Stipend for overnight trips Additional costs for professional development Increase for unused sick days in excess of 110 days Increase in stipend for class coverage Wage-driven benefits (Social Security, NHRS, etc.) Total
2017-18	\$178,410 <u>\$41,605</u> \$220,015	Salaries (2.06% increase) Wage-driven benefits (Social Security, NHRS, etc.) Total
2018-19	\$ 174,910 <u>\$ 40,789</u> \$215,699	Salaries (1.97% increase) Wage-driven benefits (Social Security, NHRS, etc.) Total

And further to raise and appropriate the sum of \$274,605 for the 2016-17 fiscal year, such sum representing the additional cost attributable to the increase in wages and benefits over those of the appropriation at current staffing levels paid in the 2015-16 year. The School Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required). J. Fortson explained the suggestions being made by the DRA in regards to Article Seven. The suggestions are to remove paragraph two and paragraph three. The DRA is also suggesting stating the amount of insurance for the tree years of the contract. MOTION: P. Shearing MOVED to postpone the discussion on Article Seven until later in the meeting. SECOND: N. Moriarty. VOTE: Voice vote-yes. Motion passes. (It is later in the meeting) Moderator Hutwelker stated the body cannot amend Article Seven. It is a negotiated contract. E. Kaplan also said the numbers cannot be changed, J. Fortson said the amendment by the State DRA explain you need to notice the \$510,000.00 health insurance pool. It was also suggested to remove paragraph two and paragraph three. The unexpended fund balance numbers need to be stated. The following is Article Seven as suggested by the DRA: ARTICLE SEVEN: To see if the Monadnock Regional School District will vote to approve the cost items included in the three-year Collective Bargaining Agreement reached between the Monadnock Regional School Board and the Monadnock District Education Association (MDEA) for the following increases in wages and benefits at the current staffing levels.

The estimated increase in the costs for wages and benefits under the collective bargaining agreement are as follows:

Year	Estimated I	ncrease:
2016-17	\$200,450	Salaries (2.36% increase)
	\$ 4,000	Increase in stipend for teaching two grades
	\$ 89,257*	Insurance
	\$ 4,000	Stipend for overnight trips
	\$ 8,000	Additional costs for professional development
	\$ 5,000	Increase for tuition reimbursement

\$ 1,225 Increase in stipend for class coverage/substitute
\$ 51,930 Wage-driven benefits (Social Security, NHRS, etc.)
\$363,862 Salaries and Benefits

*\$89,257 to come from the unassigned fund balance

2017-18 \$178,410 Salaries (2.06% increase)
\$175,912** Insurance
\$\frac{\\$41,605}{\} Wage-driven benefits (Social Security, NHRS, etc.)
\$395,927 Salaries and Benefits

**\$175,912 to come from the unassigned fund balance

2018-19 \$ 174,910 Salaries (1.97% increase)
\$188,195*** Insurance
\$40,789 Wage-driven benefits (Social Security, NHRS, etc.)
\$403,894 Salaries and Benefits

***\$188,195 to come from the unassigned fund balance

And further to raise and appropriate the sum of \$363,862 for the 2016-17 fiscal year, such sum representing the additional cost attributable to the increase in wages and benefits over those of the appropriation at current staffing levels paid in the 2015-16 year. Further authorize the sum of \$89,257 to come from unassigned fund balance. The School Board supports this appropriation. The Budget Committee does not support this appropriation. (Majority vote required)

J. O'Shaughnessy said the DRA's request is for the article to reflect the cost in the amendment. It needs to state "raised and appropriated" regarding the pool. MOTION: P. Shearing MOVED to accept the amendments as suggested by the DRA. SECOND: L. Steadman. DISCUSSION: B. Faulkner said the School Board voted to support this contract. The teachers are a part of a team to educate our kids. It is important to treat the teachers fairly in order to attract the best talent. He would like to commend the Negotiating Committee and the teachers. The process was long with fair results. We did not get everything we asked for and either did the teachers. We now have a fixed price on the health insurance, a shared payment and we removed troublesome language. The salary structure maintains competitive compensation which is attractive and keeps the staff we have. The contract is fair with a modest impact with just over 2% on the salaries in the first year. W. Lechlider commented the Budget Committee does not support Article Seven. We did not get this contract until the 11th hour. He commented on the \$510,000.00 for the insurance. He said we are asking a lot in the rest of the articles. This is not the time for this. J. O'Shaughnessy was asked to speak. J. Carnie was opposed to allowing him to speak because he was part of the negotiating process. MOTION: P. Shearing MOVED to allow J. O'Shaughnessy to speak on behalf of the contract. SECOND: N. Moriarty. DISCUSSION: J. Carnie said J. O'Shaughnessy is not able to give an impartial decision because he wrote and was in attendance for the proposed contract. It is unfair for him to be here. He would be subject to the PELRB. VOTE: Voice vote-yes. Motion passes. MOTION: N. Moriarty MOVED to move the funds now in the teacher's health insurance pool estimated to be \$510,000.00 on June 30, 2016 to the general fund on June 30, 2016. The estimated \$510,000.00 from the teacher's health insurance pool is to be returned to the taxpayers in the fall of 2016. SECOND: T. Parker. DISCUSSION: N. Moriarty said people are losing their homes. J. O'Shaughnessy assisted the Board with

negotiations. He did not write the article. J. Fortson and DRA wrote the article. The amendment would only affect the School Board's ability to cover the insurance costs in the contract. S. Biddle asked about the unassigned fund balance. J. Fortson explained. S. Biddle said the three years of insurance is less than the \$510,000.00 and would the rest of the \$510,000.00 go back to the taxpayers. S. Biddle commented the contract increase is over 1.1 million for the three years. He also stated the teachers will receive a 7% wage increase over the contract period. Friendly amendment: L. Steadman moved to remove the asterisks and the notations in the article for the amendment. N. Moriarty and T. Parker accepted the friendly amendment. J. Carnie said the original article was not voted on. You need to go back and discuss the article as amended. N. Moriarty and T. Parker withdraw the friendly amendment and N. Moriarty and T. Parker withdraw their original motion. MOTION: N. Moriarty MOVED to accept the recommendation from DRA, move the funds now in the teacher's health insurance pool estimated to be \$510,000.00 on June 30, 2016 to the general fund on June 30, 2016. The estimated \$510,000.00 from the teacher's health insurance pool to be returned to the taxpayers in the fall of 2016 and to remove the asterisk and asterisk amounts from the article. **SECOND:** T. Parker. DISCUSSION: John Greer of Fitzwilliam asked how the \$510,000.00 would be divided into the towns if it was returned. J. Fortson explained it is calculated by the DOE and the DRA. It is based on the daily membership and the daily equalization. The amount will offset what the District bills each town. B. Mitchell is concerned the insurance balance if unfunded will invade the operating budget to cover it. D. Coffman said this will correct a wrong. We have extra funds that need to come back to the taxpayers. L. Steadman said we cannot change the Negotiating Committee's agreement. The items are here. This information is on a signed TA. It is part of the agreement. J. O'Shaughnessy said we are not changing the agreement. We still have an obligation. Any funds at the end of the year lapse unless we put it in a fund or in the contract. We still have the funds in the contract. S. Biddle said the original article completely did not mention the \$510,000.00. The new language does. This year the taxpayers will receive \$510,000.00 back and the \$89,257.00 is the impact. J. Carnie said S. Biddle is correct. The DRA suggested the language and he suggested the number at the Public Hearing. Any information had to be presented at the Public Hearing which did not happen. Why a Budget Committee if in fact the Budget Committee is side stepped. We did not give the people the original cost. This contract at the very end was not an adequate understanding. We need to correct what is illegal. M. Nolan asked what an unassigned fund balance is. J. Fortson explained. VOTE: Standing vote yes-28, no-38. Motion fails. MOTION: P. Shearing MOVED Article Seven to be placed on the ballot as amended by the DRA. SECOND: L. Steadman. DISCUSSION: Moderator Hutwelker stated the State has said we are legal as opposed to what J. Carnie has said. Today we are not going to discuss if it is legal or illegal. J. Carnie said the amendment adds the insurance costs to come out of the unassigned fund balance. He said none of the numbers for the health insurance where present at the Public Hearing. He read RSA 32:V. Moderator Hutwelker said if article is incorrect we will be contacted by the DRA. J. Carnie said the DRA does not address legal issues. J. O'Shaughnessy sited RSA 32: V (b) and 40 13: IV. In his opinion it is legal. J. Carnie would respectfully disagree. M. Nolan spoke of the increases from year to year on the teacher's health insurance. He said it is ludicrous. B. Faulkner said we cannot predict the insurance rates. We negotiate with the insurance company. This is the best estimate. J. Fortson said the GMR is 7%. The figure shows the increase, M. Nolan asked about the \$4000.00 for overnight trips. B. Faulkner said all sixth grade students in the District attend the Ferry Beach Overnight Field Trip for the week. The teachers are chaperones and are away from their families. This is to compensate the teachers. M. Nolan commented on the 95% paid by the District for the teacher's health insurance and the teachers paying 5% is way out of line. He does not understand we are being let down by the School Board. We need to correct this. The 95% is way out of line. S. Biddle asked J. Fortson to explain the unassigned fund balance. J. Fortson explained. B. Mitchell is in favor of the article as amended. The \$510,000.00 was discussed in public and by the School Board and Budget Committee. The best advice is to expend the \$510,000.00 and not raise additional funds. It was explained the

95% is for a certain driver, next year it will be 87%-13%. J. Carnie said the \$510,000.00 pool established in 2012 was to be used for the teacher's health insurance. There is nothing in the contract that says it can be carried over to future years. The funds should go back to the taxpayers. It was never presented to the taxpayers. The funds are an attempt to be used as non-lapsing. The contract says it ends on June 30, 2016. D. Coffman said we have known about the contract but not that it was a 3 year contract. He does not know what is in this contract. We cannot have an increase. Bring the next contract to the appropriate committee in the appropriate time. Put the right people on the School Board and MDEA. B. Mitchell takes great exception that any party had misrepresentation regarding this contract. The \$510,000.00 was brought up many times and the TA stated the funds coming out of the \$510,000.00 unassigned balance. L. Steadman said two really good teams took a long time on the contract and came down to the wire. She feels good about the contract and would urge the voters to support it. W. Lechlider said we did not have enough knowledge about the contract. We are not in support of this contract. We needed this information sooner. S. Biddle called for a point of order he stated the original article did not show all the ins. costs. MOTION: P. Shearing MOVED to call the question. SECOND: A. Hopkins. VOTE: Moderator Hutwelker declared Article Seven to be placed on the ballot as amended. MOTION: E. Kaplan MOVED to restrict reconsideration of Article Seven. SECOND: P. Shearing. VOTE: Voice vote-yes. Motion passes.

ARTICLE ELEVEN: To listen to opinions of a purely advisory nature with regards to the conduct of school affairs for the ensuing year. (Majority vote required). M. Nolan suggested using the resources in the region. We need to be innovative. We have businesses that are willing to help. Moderator Hutwelker explained the School Board meets every other Tuesday and the Budget Committee meets on the 4th Tuesday of the month. He would encourage people to attend the meetings and run for office. Moderator Hutwelker declared Article Eight to be placed on the ballot as presented.

Moderator Hutwelker declared the continuation of this meeting to be on March 8, 2016 when the District will have an opportunity to vote.

By the Monadnock Regional School Board: Given under our hands and seal this 6th day of February, 2016, Monadnock Regional School Board:

Copy of notice – Attest:	OfCharlier	2-19-16
	District Clerk	Date

2016 MONADNOCK REGIONAL SCHOOL DISTRICT SAU #93 OFFICIAL RESULTS - MARCH 8, 2016

TOTAL	776	1103	88	1967	TOTAL	1344	750	73	1967	TOTAL	1440	448	79	1967	TOTAL	1004	784	707	1967	A E CE	101AL	1293	204	1967		TOTAL	1488	371	108	1967
TROY	64	158	4	226	TROY	136	855	2	226	TROY	145	75	9	226	TROY	115	102	6	226	TROV	144	08	3 4	226		TROY	169	49	8	226
SWANZEY	464	522	47	1033	SWANZEY	727	269	37	1033	SWANZEY	772	222	39	1033	SWANZEY	544	439	50	1033	SWANZEV	599	320	48	1033	CIATA MIZICA	SWANGET	765	214	54	1033
ROXBURY	20	21	2	43	ROXBURY	30	10	3	43	ROXBURY	33	8	2	43	ROXBURY	28	12	3	43	ROXBURY	29	12	2	43	ROXBIIRV	22	66		0	43
RICHMOND	26	133	80	197	RICHMOND	131	61	5	197	RICHMOND	144	43	10	197	RICHMOND	118	73	9	197	RICHMOND	142	46	6	197	RICHMOND	15R	24	15		197
GILSUM	63	100	13	176	GILSUM	110	53	13	176	GILSUM	123	41	12	176	GILSUM	97	- 67	12	176	GILSUM	106	55	15	176	GILSUM	126	35	15	176	1/6
FITZWILLIAM	109	109	14	292	FITZWILLIAM	017	72	10	292	FITZWILLIAM	273	66	10	292	FITZWILLIAM	192	88	12	292	FITZWILLIAM	017	71		292	FITZWILLIAM	237	42	13	292	177
ARTICLE 1	G 2	DI ANIV	DLAIN	# VOTES	ARTICLE 2	CI I	ON I	BLANK	# VOTES	ARTICLE 3	NO NO	DI AMI	DLANK	# VOTES	ARTICLE 4	7.5 7.0	NO PI ANIX	DLAINK	# VOTES	ARTICLE 5	IES	INO PI ANIV	NNIPTO	# VOTES	ARTICLE 6	YES	ON ON	BLANK	# VOTES) -

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TOTAL	908	1067	94	1967	TOTAL	810	1066	91	1967	TOTAL	1221	641	105	1967	TOTAL	1474	324	169	1967	TOTAL	1505	291	171	1967
TROY	74	144	8	226	TROY	82	134	10	226	TROY	124	95	7	226	TROY	169	43	14	226	TROY	180	33	13	226
SWANZEY	478	495	09	1033	SWANZEY	511	468	54	1033	SWANZEY	626	350	57	1033	SWANZEY	765	181	87	1033	SWANZEY	768	172	93	1033
ROXBURY	19	22	2	43	ROXBURY	22	20	1	43	ROXBURY	28	12	3	43	ROXBURY	30	6	4	43	ROXBURY	34	3	9	43
RICHMOND	56	137	4	197	RICHMOND	50	143	4	197	RICHMOND	130	28	6	197	RICHMOND	158	21	18	197	RICHMOND	160	21	16	197
GILSUM	59	107	10	176	GILSUM	55	108	13	176	GILSUM	112	47	17	176	GILSUM	128	30	18	176	GILSUM	134	26	16	176
FITZWILLIAM	120	162	10	292	FITZWILLIAM	06	193	6	292	FITZWILLIAM	201	62	12	292	FITZWILLIAM	224	40	28	292	FITZWILLIAM	229	36	27	292
ARTICLE 7	YES	ON	BLANK	# VOTES	ARTICLE 8	YES	00	BLANK	# VOTES	ARTICLE 9	YES	ON	BLANK	# VOTES	ARTICLE 10	YES	ON	BLANK	# VOTES	ARTICLE 11	YES	NO	BLANK	# VOTES



New Hampshire
Department of
Revenue Administration

2016 MS-22

Report of Appropriations Actually Voted Monadnock

(RSA 21-J:34 AND 198:4-a)

For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090 Fax: (603) 230-5947

http://www.revenue.nh.gov/mun-prop/

SCHOOL BOARD CERTIFICATION

This is to certify that the information contained in this form, appropriations actually voted by the school district meeting, was taken from the official records and is complete to the best of our knowledge and belief.

	Governing Body Cert	ifications
Name	Position	Signature
hisa witte	Superintendent	Weeldt
MICHELLE CLOUTIER	School District Clerk	Milloutor
Robert A Mitchell	School Board Member	Out a mitelle
Elizabeth Tatro	School Board Member	Elizabeth Ostro
Enc Stanley	School Board Member	Carro Catro
myhael Blav	School Board Member	100
SCOTT PETERS	School Board Member	0=200
	School Board Member	70
***************************************	School Board Member	
	School Board Member	

A hard-copy of this signature page must be signed and submitted to the NHDRA at the following address:

NH DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL AND PROPERTY DIVISON P.O.BOX 487, CONCORD, NH 03302-0487

MS-22: Monadnock 2016



New Hampshire Department of Revenue Administration

2016 MS-22-R

DRA Revised/Reviewed Appropriations Monadnock

In accordance with RSA 21-J:35, the department is notifying you of the following changes in the appropriations used in computing the tax rate.

W CSCHARACK		Warrant	Total Amount Actually		DRA Revised
Account Cod	le Purpose of Appropriation	Article #	Voted Ensuing Fiscal	Change Amount	Appropriations
Instruction	AND CAME AND SERVICE OF THE SERVICE OF T	Carte Name			E SAME
1100-1199	Regular Programs	01	\$11,627,858	\$0	\$11,627,85
1200-1299	Special Programs	01	\$7,258,318	\$0	\$7,258,31
1300-1399	Vocational Programs	01	\$70,000	\$0	\$70,00
1400-1499	Other Programs	01	\$297,234	\$0	\$297,23
1500-1599	Non-Public Programs		\$0	\$0	\$
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$4
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$1
1800-1899	Community Service Programs		\$0	\$0	\$0
Support Sen	rices				PARTIES PERSON
2000-2199	Student Support Services	01	\$1,777,986	\$0	\$1,777,986
2200-2299	Instructional Staff Services	01	\$712,913	\$0	\$712,913
General Adm	Inistration		Security and a	CONTRACTOR OF THE PARTY OF THE	
0000-0000	Collective Bargaining		\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0
2310-2319	Other School Board	01	\$307,100	\$0	\$307,100
Executive Ad	ministration			Carrier Scripp	The Same
2320 (310)	SAU Management Services	01	\$246,047	\$0	\$246,047
2320-2399	All Other Administration	01	\$111,027	\$0	\$111,027
2400-2499	School Administration Service	01	\$1,547,932	\$0	\$1,547,932
2500-2599	Business	01	\$945,949	\$0	\$945,949
2600-2699	Plant Operations and Maintenance	01	\$2,719,481	\$0	\$2,719,481
700-2799	Student Transportation	01	\$1,972,065	\$0	\$1,972,065
800-2999	Support Service, Central and Other	01,09	\$1,421,391	\$0	\$1,421,391
ion-Instruct	ional Services	37110713		FI BULL DECE	41,121,091
100	Food Service Operations		\$0	\$0]	\$0
200	Enterprise Operations		\$0	\$0	\$0
acilities Acq	uisition and Construction	O. Said and	NATIONAL PROPERTY.		90
100	Site Acquisition		\$0	\$0	ėn.
200	Site Improvement		\$0	\$0	\$0 \$0
300	Architectural/Engineering		\$0	\$0	
400	Educational Specification Development		\$0	\$0	\$0
500	Building Acquisition/Construction		\$0	\$0	\$0
600	Building Improvement Services		\$0	\$0	\$0
900	Other Facilities Acquisition and Construction		\$0	\$0	\$0 \$0

MS-22-R: Monadnock 2016

Other Outla	ys	Act and the second of	white was a first to the common of the commo	Sample Rolls Service	
5110	Debt Service - Principal		\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0
Fund Transf	ors (127 200)	和4年19年	Section of the sectio	William Land	
5220-5221	To Food Service	01	\$970,000	\$0	\$970,000
5222-5229	To Other Special Revenue		\$0	\$0	\$0
5230-5239	To Capital Projects	02,03	\$1,150,000	\$0	\$1,150,000
5251	To Capital Reserve Fund	06	\$1,475	(\$1,475)	\$0
5252	To Expendable Trusts/Fiduciary Funds	04,05	\$139,500	\$0	\$139,500
5253	To Non-Expendable Trust Funds		\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0
5300-5399	Intergovernmental Agency Allocation		\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0
Total Propor	sed Appropriations	Martin Company of the	\$33,276,276	(\$1,475)	\$33,274,801

DRA Notes

WA Num Comment

06 Fund can be discontinued but there is no appropriation since the balance goes to the general fund. Removed \$1475 appropriation since this is a non-monetary article.

MS-22-R: Monadnock 2016

SCHOOL FINANCIAL REPORT

For the Year Ending June 30, 2016

For School District of	nadnock	, NH
SAU #	9.3	
	DEPARTMENT OF REVENUE an September 1, 2016	
"I certify under the pains and penalties of perju that all of the information contained in this doo Per RSA 198:4-d	ury, to the best of my knowledge and belief, cument is true, accurate and complete."	
AT.	9/20/16	
Superintendent of Schools:	Date 9/20/16	
	BOARD MEMBERS ase sign in ink.	
	Ruly a mitall	
Winston A. W. reght Elizabeth Vateo	got Duta	
Elizabeth Vatro	Dulle	
FOR DRA USE ONLY	James Carnie	4)
	NH DEPARTMENT OF REVENUE ADMINISTR MUNICIPAL & PROPERTY DIVISION P.O. BOX 487 CONCORD, NH 03302-0487	ATION
	Ma Sitta	MS-25
		Rev. 06/16

MS-25	2015-2016

BALANCE SHEET ASSETS Current Assets 1, CASH 2, INVESTMENTS 3, ASSESSMENTS RECEIVABLE 4, INTERFUND RECEIVABLE 5, INTERGOVT REC 6, OTHER RECEIVABLES 7, BOND PROCEEDS REC 8, INVENTORIES 9, PREPAID EXPENSES	Acct # 100 120 130	Fund 10	Fund 24	Find 22	(4) Fund 30	(c)
	100 110 120 130		7	77 0110		Fund 70
A	100 110 120	GENERAL	FOOD SERVICE	ALL OTHER	CAPITAL PROJECTS	TRUST/AGENCY
	100 110 120 130	Application		The state of the s		
	5 5 5 5 6 5	1,891,956.00	2,329.00	119,292.00	0.00	-tonalities
	130	0.00	00'00	0.00	(614)	9.0
	200	850,969.00	The same of the sa		***************************************	
	140	0.00	100,408.00	0.00	721,197.00	0.00
	5 5	00,00	16,573.00	676,738.00	00.00	530,640.00
	160	DO'LED'NG	0.00	71,865.00	0.00	0.00
19. PREPAID EXPENSES	170	00.0	000	and the second		e til med fra e ti
	180	0.00	000	0.00		- Agentines
10. OTHER CURRENT ASSETS	190	0.00	0.00	0.00	0.00	0.00
11. Total Current Assets lines 1 - 10 LIAB & FUND EQUITY		2,796,996.00	119,310.00	867,895.00	721,19	530,640.00
Current Liabilities	5 2	ACCURACY POPULATIONS	GRED TOUCHTS CONTRACTOR	AN CONTRACTOR OF		
12. INTERFUND PAYABLES	400	177.984.00	1 159 00	600 0E4 00	· ·	Hermone
13. INTERGOV'T PAYABLES	410	0.00	000	00.4524.00	+303	0.00
14. OTHER PAYABLES	420	113,998.00	3.376.00	16 620 00	0.00	0.00
TO CONTRACTS PAYABLE	430	00'0	0.00	00.0	47.99	0.00
42 LOANS AND INTEREST PAY	440	00'0	Contrador Contrador Contrador	Managed Committee Control of the Con	-	
13. LOANS AND IN ERES! PAY	450	00.0			88	Manager A.
19 PAVROLI DEDILICATIONS	460	0.00	00:0	33,308,00		
20. DEFERRED REVENIES	470	566,546.00	00'0	0.00	0.00	
21. OTHER CURRENT LIAB	490	0.00	0.00	0.00	0.00	
22. Total Current Liabilities Ilnes 12-21		0.00	00.00	0.00	00'0	0.00
Fund Equity	5	00'976'909	4,535.00	749,882.00	47,222.00	0.00
Nonspendable:				-	-	opposite .
23. RESERVE FOR INVENTORIES	751	0.00	00.0	000		-
24. RESERVE FOR PREPAID EXPENSES	752	0.00	00.0	0.00	0.00	- Contract
25. RESERVE FOR ENDOWMENTS (principal only)	756	00'0	000	9.00	00.0	
26 RESEDVE COD CALDONAMICATOR		The second of the second	President of the Coll Street of	U.U.	0.00	0.00
27. RESTRICTED FOR ENDOWMEN IS (Interest)	756	0.00	0.00	00.0	000	Contract N. P. S. S.
28. UNSPENT BOND PROCEEDS	***************************************	The state of the s	00.0	MANAGEMENT SCREENINGS	CENTRACTION OF STREET	0.00
Committed:	1	The same of	Commence of the Party of the Pa		000	
29. RESERVE FOR CONTINUING APPROPRIATIONS	757		The same of the sa		CHARLES AND ADDRESS OF THE PERSONS ASSESSMENT	
30. RESERVE FOR AMTS VOTED	755	207,245.00	114,775.00	118,013.00	0.00	4 491 00
31. RESERVE FOR ENCUMBRANCES (non-lapsing)	752	90,000.00	0.00	0.00	0.00	TOTAL STREET, THE STREET, P. P.
32. UNASSIGNED FUND BALANCE RETAINED	3	104,442.00	0.00	0.00	0.00	0.00
Assigned:	1	342,354,00	きないという	Charles of the Control of the Contro	Separate Sep	THE RESERVE OF THE REPORT OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TWO
	760	000	and delivery of the last of th	Contract of the last of the la	The state of the s	が強いない。
34. RESERVE FOR ENCUMBRANCES	753	0.00	00'0	0.00	0.00	526.149.00
Z	770	1 238 887 00	0.00	0.00	673,975.00	0.00
36. Total Fund Equity lines 28-35		1 000 460 00		Constitution of the last of th	Charles and the same	Semilitaria de la constitución d
		navanalane!	114,775.00	118,013.00	673,975.00	530,640.00

37. TOT LIAB & FUND EQUITY lines 22 & 36		2,796,996.00	119,310.00	867,895.00	2.00	721,197.00	530,640.00
		GENERAL	FOOD SERVICE	ALL OTHER	CAPITA	CAPITAL PROJECTS	TRUST
REVENUES		Contract of the last of the la	Handard C. C. Philipse	NAME OF TAXABLE PARTY.	March Land	ACTION CANADA COLORODO	CONTRACTOR NO.
Revenue From Local Sources						1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	
1. Total Assessments	1100-1119	15,984,635.00	0.00		0.00	0.00	00.00
2. Tuition from All Sources	1300-1399	198,974.00	Allendaria Company	653,341.00	1.00	S. Schödiger S.	Wild II Soften
3. Transportation Fees from All Sources	1400-1499	00'0			0.00		0.000
4. Earnings on investments	1500-1599	0.00	0.00			0.00	710,00
5. Food Services Sales	1600-1699	- Instrument	364,970.00	Contained to the last	The Workston	THE REPORT OF THE PARTY OF	48 (B.200)
6. Other Revenue from Local Sources	1700-1999	562,927.00	0.00	99,978.00	8.00	0.00	00.0
7. Total Local Non-Tax Revenue Lines 2-8		761,901.00	364,970.00	753,319.00	9.00	00'0	710.00
8. Total Local Revenue Lines 1 & 7		16,746,536,00	364,970.00	753,319.00	9.00	0.00	710.00
Revenue from State Sources		学以 一、三、一、一、一、一、一、一、一、一、一、一、一、一、一、一、一、一、一、一	Production of the second	Contract Street	Market Street,	Period of the second support	A A 1 1 4 4 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
UNRESTRICTED GRANTS-IN-AID		(**************************************	**************************************		100		
9. Adequacy Education Grant	3111	9,715,692.00					With the William Co.
10. Statewide Enhanced Education Tax	3112	2,398,854.00		STATE STATE OF			
11. Shared Revenues	3119	Action Colors	佐を大力を大力を	The state of the s	STATE OF THE PARTY.	の動物を対しているのでは	- Sec. 10
12. Other (Specify)	3190-3199	00.0	0.00	The second secon	0.00	0.00	
13. Total Unrestricted Grants-in-Aid 9-12		12,114,546.00	0.00		0.00	00.00	000
RESTRICTED GRANTS-IN-AID	K.	Contract of the last of the la	Children of the Party and Spile	THE PERSON NAMED IN THE PERSON NAMED IN		the state of the state of	3
14. School Building Aid	3210	630,701.00	Distance of the Party of the Pa	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	240	0.00	40.000
15. Kindergarten Building Aid	3215	00.0			100	-	
16. Kindergarten Aid	3220	9.00		京本市 いちのをい	Septembers	- 102	
17. Catastrophic Aid	3230	251,265.00	Mennen	things.	-		
18. Vocational Education	3241-3249	8,301.00	The second second		00.0	0.00	
19. All Uther Restricted Grants-in Aid	3250-3289	0,00	2,213.00		0.00	00.0	0.00
20. Total Restricted Grants-in Aid (Lines 14-19)		890,257.00	2,213.00		00.0	0.00	0.00
21. Grants-in-Ald Through Other Public Intermediate Agenci	3700	0.00	00'0		0.00	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER, THE OW	
Zz. Revenue in Liew of Laxes	3800	0.00	perfector of self-fillers.		0.00	The second second	
23. Total Revenue from State Sources Lines 13, and 20-22		13,004,803.00	2,213.00		0.00	0.00	0.00
		GENERAL	FOOD SERVICE	ALL OTHER	CAPITA	CAPITAL PROJECTS	TRIIST

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inservation (0.00	0.00	0.00	0.00	1,281,000.00 0.00 68,500.00 0.00 0.00	0.00	1 281 000 00
- monaco	00'0	0.00 1,553,833.00 5,394.00	1,559,227.00		000 000 000 000 000 000	0.00	2.312.546.00
Property	00.00	478,468.00	478,468.00		000000	00.00	845,651.00
Management of the Control of the Con	00'0	369,499.00 0.00 0.00 0.00	369,499.00	0.00	33,735.00 0.00 0.00 0.00 0.00	33,735.00	30,154,573.00
	4100-4299	4300-4399 4500-4599 4700-4999 4810		5100-5139 5140	5210 5220-5229 5230-5239 5251 5252-5253 5300-5389		2
REVENUES Revenue From Federal Sources	24. Unrestricted Grants-In-Ald RESTRICTED GRANTS-IN-AID	25. Restricted Grants-in-Aid Direct from Fed Gov't 26. Restricted Grants-in-Aid from Fed Gov't thru State 27. Other Revenue for /on Behalf of LEA 28. Federal Forest Land Distribution	23. John Revenue from Federal Gov't (Lines 24-28)	30. Sale of Bonds and Notes 31. Reimbursement Anticipation Notes Interfund Transfers	33. Iransfer from General Fund 33. Transfer from Special Revenue Funds 34. Transfer from Capital Projects 35. Transfer from Capital Reserve Funds 36. Transfer from Tust Funds 37. Compensation for Loss of Fixed Assets 38. Cantal Lessel lessel Purchases	39. Capital bease Leaves of unitables (Lines 30-38) 39. Capital Other Financing Sources (Lines 30-38)	הנחותה ש סחובו ז ווומוניוווא ססחובבם לדוונים פילים לי

	MS-25	2015-2016
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		GENERAL FOOD SERVICE	H	SPECIAL REVENEU	EVENEU	CAPITAL PROJECTS	ROJECTS	TRUST	TRUST/AGENCY
EXPENDITURES		- Contraction of the Contraction	100	- Printerior	A071-1018-1	Sections			The control of the co
Instruction		enviseden.	Parent Con	- Constitution	Prince State	-		***************************************	21
1. Regular Programs	1100-1189		14674		331,706.00	-			
2 Special Programs	1200-1299	7,554,244.00		4	442,436.00	***************************************	のないできる	-	
3. Vocational Programs	1300-1399	69,324.00			0.00			discount	
4. Other Instructional Programs	1400-1499	289,554.00 ***********************************		60	803,355.00			**********	
5, Non-Public Programs	8661-0061	0.00	1000		0.00	december	The Control	***********	_
6. Adult & Community Programs	1600-1899	0.00	0.0000.01		0.00	reconstruct		· ·	
7. Total Instructional Expenditures (Lines 1-6)		18,953,851.00	0.00	1,	,577,497.00		00.00		0.00
		The second and the se	*1150-4150 PM	- Constituted	100000000000000000000000000000000000000	***********	11 19 19		
Support Services		**************************************		-		*****************************		· ibanonania	
8. Student Services	2100-2199	1,876,630.00		-	11,862.00	***************************************	,	Tour contains	
9. Instructional Staff	2200-2299	616,511,00		8	290,494.00			Bracks broken	
10. General Administration - SAU Level	2300-2399	597,477.00	A SECTION AS	-	191,992.00	***************************************	1	Avenuence	
11. School Administration	2400-2499	1,519,388.00	STATE OF THE PARTY		57,761.00	A			1
12. Business	2500-2599	811,943.00	SELLEGY		0.00	etables traines		and and the state of	
13. Operation/Maintenance of Plant	2600-2699	2,250,563.00			0.00			*************	
14. Student Transportation	2700-2799	1,697,671.00 annument	Render of		21,795.00			100000000000000000000000000000000000000	
15. Centralized Services	2800-2899	1,410,951.00	のとなって		0.00	11			
16. Other Support Services	2900-2999	10		A STATE OF THE PARTY OF THE PAR	A A CONTRACTOR	132			
17. Food Service Operation	3100-3199	A	884,118.00				Sell Sell		-
18. Total Support Services (Lines 8-17)		10,781,134.00 88	884,118.00		873,904.00		0.00		000
Other Outlays		and the second s					11		
19. Facility Acquisition & Construction	4000-4889	0.00	12.000		0.00		690 463 00		
20. Debt Service - Principal	5110				00.0				
21. Debt Service - Interest	5120	0.00	大小山田田		00.0		September 1		The state of
Other Financing Uses		A Company of the Comp		- Comment	SCHOOL SHOEL				
22. Transfer to General Fund	5210		0.00		33,735,00		0.00	3	92 850 00
23. Transfer to Food Service (Special Revenue) Funds	5220-5221	0.00	COMMENS		0.00		William STONE	1 1 May 2 1 1 1 1	Chicken
24. Transfers to All Other Special Revenue Funds	5222-5229	0.00	The second second		100000000000000000000000000000000000000		の世間のから		
25. Transfer to Capital Projects Funds	5230-5239	1,281,000.00		The second secon	00.00	All Company			
26. Transfer to Capital Reserves	5251	1.23		TANK DESIGNATION	District Lightness				
27. Transfer to Expendable Trust Funds	5252	69,204.00	· · · · · · · · · · · · · · · · · · ·		Town Street	September 1			10000000000000000000000000000000000000
28. Transfer to Nonexpendable Trust Funds	5253	-	THE PERSON NAMED IN	日本の 日本の 日本の	- THE STREET	Contraction of	уў. <u>19</u>		
29. Transfer to Fiduciary Fund	5254	- John	大大の	2				***********	
30. Allocation to Charter Schools	5310	-			000	5 -	1. d	***************************************	
31. Allocation to Other Agencies	5390	100			800	Z	į.		
32. Total Other Outlays and Financing Uses (Lines 19-31)		1,349,500.00	00.0		33 735 00	THE PERSON NAMED IN COLUMN NAM	890 463 On	CONTRACTOR.	92 850 00
33. Total Expenditures for All Purposes (Lines, 7,18 & 32)	i		384 118 00	6	2 285 188 OD		890 469 00		0000000
			20.01		200,100,00		00,504,000		32,030,00

Page 5

(5) DEBT 5 0 0	0.00	0.00
(4) DEBT 4 0 0 0 0 0.0	0000	0.0
(3) DEBT 3 0 0 0 0.000	00.00.00.00.00.00.00.00.00.00.00.00.00.	0.00
(2) DEBT 2 0 0 0 0.00		00.0
(1) DEBT 1 0 0 0 0.00 0.00		0.00
AMORTIZATION OF LONG TERM DEBT For the Fiscal Year Ending on June 30th REPORT IN WHOLE DOLLARS Length of Debt (yrs) Date of Issue (mm/yy) Date of Final Payment(mm/yy) Original Debt Amount Interest Rate Principal at Beginning of Yr	New Issues This Year Retired Issues This Yr Remaining Principal Bal Due Remaining Interest Bal Due Remaining Debt(P&I) Bal Due Amount of Prin to be Pald Next Fisc, Yr Amount of Interest to be Pald Next Fisc, Yr	Total Debt (P&I) to be Pald Next Fisc. Yr

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